



Analog & Power
Solutions

Fourth Quarter 2025 Financial Results

Diodes Incorporated (DIOD)

Plano, TX, USA

February 10, 2026



Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995: Any statements set forth above that are not historical facts are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Such statements include statements containing forward-looking words such as “expect,” “anticipate,” “aim,” “estimate,” and variations thereof, including without limitation statements, whether direct or implied, regarding expectations of that for the first quarter of 2026, we expect revenue to be approximately \$395 million plus or minus 3 percent; we expect GAAP gross margin to be 31.5 percent, plus or minus 1 percent; non-GAAP operating expenses, which are GAAP operating expenses adjusted for amortization of acquisition-related intangible assets, are expected to be approximately 26.5 percent of revenue, plus or minus 1 percent; we expect net interest income to be approximately \$1.0 million; we expect our income tax rate to be 18.5 percent, plus or minus 3 percent; shares used to calculate diluted EPS for the first quarter are anticipated to be approximately 46.4 million. Potential risks and uncertainties include, but are not limited to, such factors as: the risk that such expectations may not be met; the risk that the expected benefits of acquisitions may not be realized or that integration of acquired businesses may not continue as rapidly as we anticipate; the risk that we may not be able to maintain our current growth strategy or continue to maintain our current performance, costs, and loadings in our manufacturing facilities; the risk that we may not be able to increase our automotive, industrial, or other revenue and market share; risks of domestic and foreign operations, including excessive operating costs, labor shortages, higher tax rates, and our joint venture prospects; the risks of cyclical downturns in the semiconductor industry and of changes in end-market demand or product mix that may affect gross margin or render inventory obsolete; the risk of unfavorable currency exchange rates; the risk that our future outlook or guidance may be incorrect; the risks of global economic weakness or instability in global financial markets; the risks of trade restrictions, tariffs, or embargoes; the risk of breaches of our information technology systems; and other information, including the “Risk Factors” detailed from time to time in Diodes’ filings with the United States Securities and Exchange Commission.

This presentation also contains non-GAAP measures. See the Company’s press release on February 10, 2026, titled, “Diodes Incorporated Reports Fourth Quarter Fiscal 2025 Financial Results” for detailed information related to the Company’s non-GAAP measures and a reconciliation of GAAP net income to non-GAAP net income.

Diodes delivers analog and power solutions through its high-quality semiconductor products to the world's leading companies in the automotive, industrial, computing, consumer electronics, and communications markets.

FY 2025



Vision:

Inspire future technology through leading semiconductor solutions

Our Core Values:

Integrity,
Commitment,
Innovation

3-Year Targets (2028):

\$2B Revenue
Gross Profit: \$700M
Gross Margin: 35%+
Non-GAAP EPS: \$4.00+

✓ **Goal 1: \$1B Market Cap - 2010**

✓ **Goal 2: \$1B Revenue- 2017**

● **Goal 3: \$2.5B Revenue**
\$1B Gross Profit (40% GM)

● **Goal 4: \$1B Profit Before Tax**

**42% of
revenue**
(Q4 2025)

Automotive

- Connected driving, comfort/style/safety, electrification/powertrain

Industrial

- Embedded systems, industrial automation, medical, energy management, smart buildings

**58% of
revenue**
(Q4 2025)

Computing

- AI data center including AI server, storage, and edge AI

Consumer

- IoT: wearables, home automation, home appliances, and charging solutions

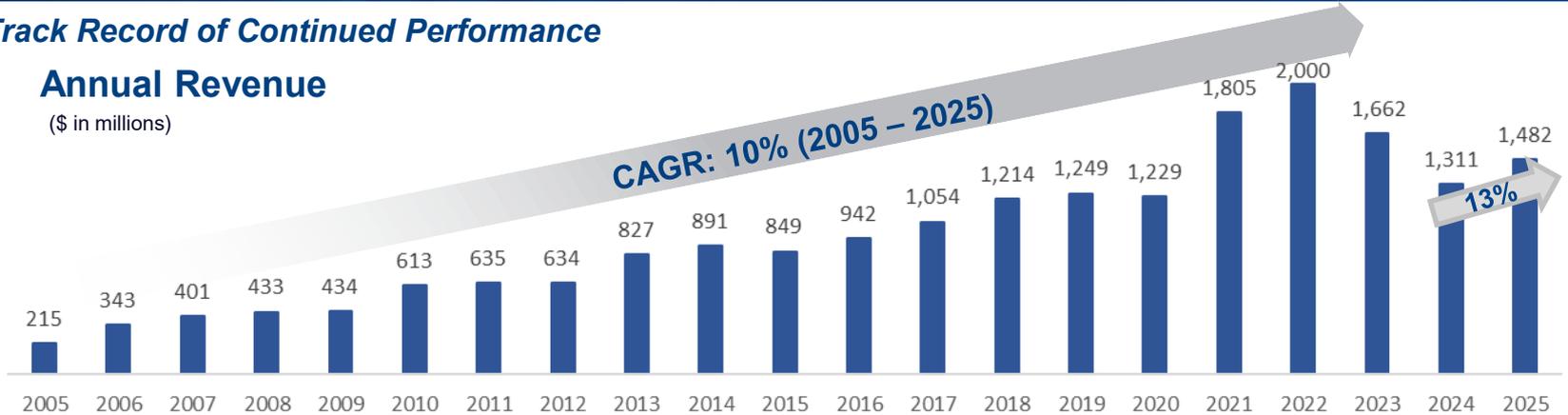
Communications

- Smart phones, telecom, enterprise networking, smart infrastructure including space-based connectivity

Track Record of Continued Performance

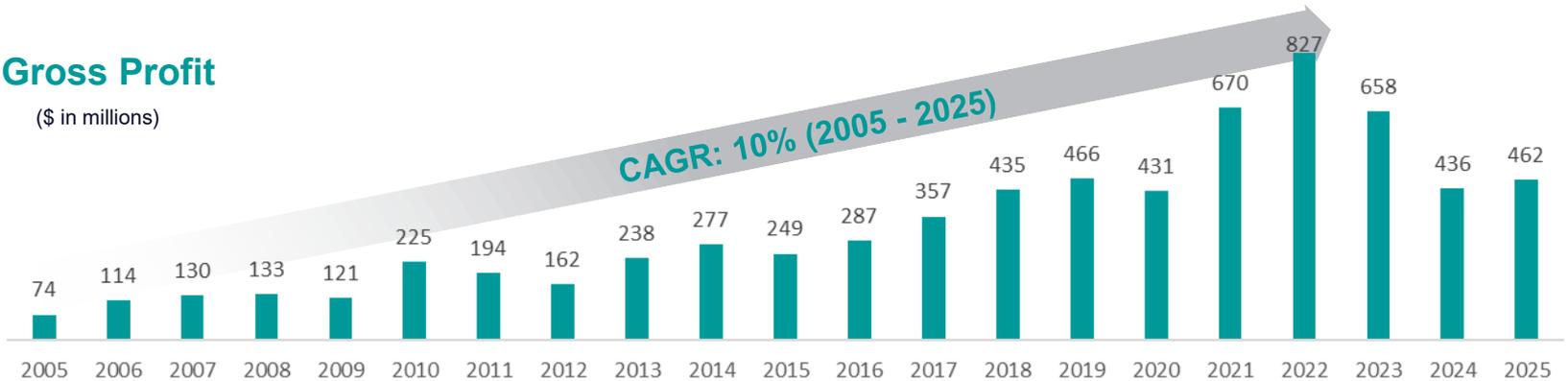
Annual Revenue

(\$ in millions)



Gross Profit

(\$ in millions)





4Q revenue grew 15% year-over-year, which is the fourth consecutive quarter of year-over-year growth & automotive hit record 20%



Full year 2025 revenue grew 13%, which is the highest level of annual growth since 2021



Full year 2025 cash flow from operations increased 80% to \$215.5 million

- Free cash flow per share increased to \$2.95 in 2025 from \$1.00 per share in 2024



**Strong balance sheet with \$382 million in cash and cash equivalents*;
\$56 million in total debt**



Guiding 1Q 2026 revenue to increase 19% year-over-year

Revenue

\$391.6M

- 0.2% Q-Q

GAAP Gross Profit

\$121.9M

+1.2% Q-Q

GAAP Gross Margin

31.1%

+ 40bps Q-Q

Non-GAAP EPS

\$0.34

-8.1% Q-Q

Non-GAAP
Net Income

\$15.7M

-8.7% Q-Q

EBITDA

\$41.9M

10.7% of Revenue

Cash Flow from Ops

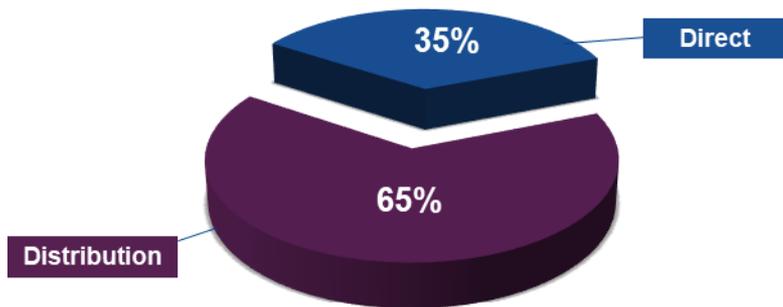
\$38.1M

9.7% of Revenue

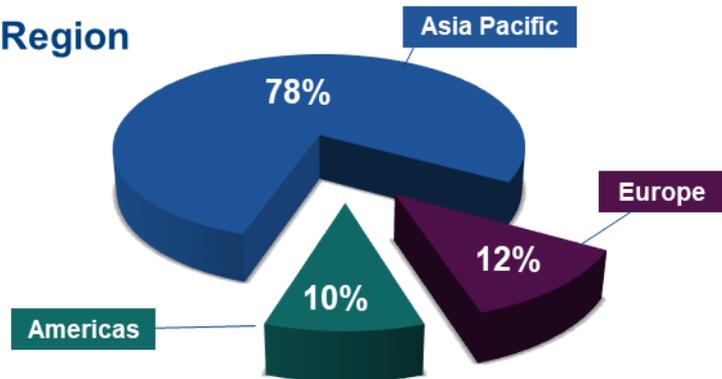
Strong Balance Sheet

\$382M/\$56M
Cash*/Debt

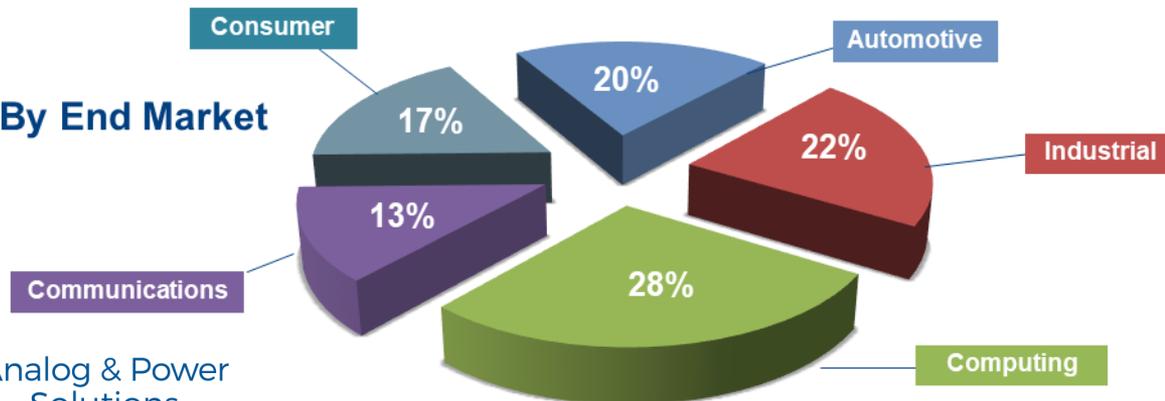
By Channel



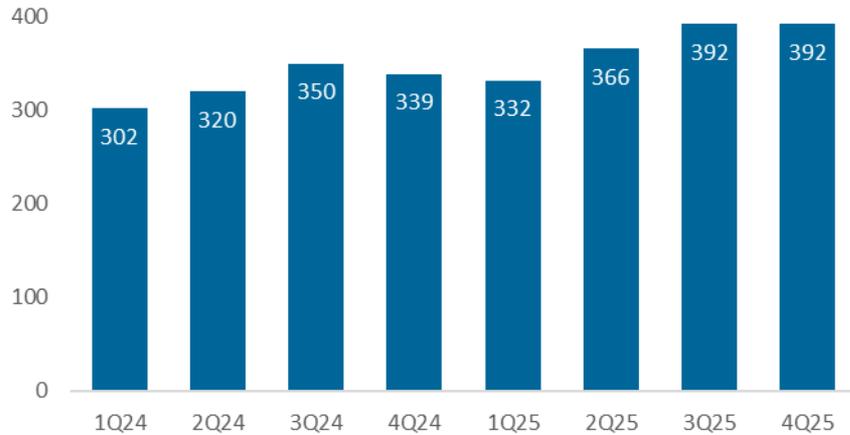
By Region



By End Market

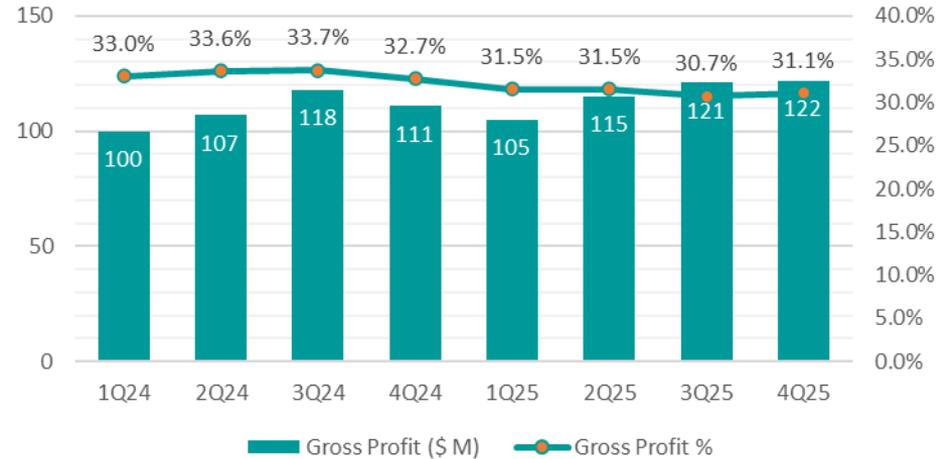


Revenue (\$ Millions)



- 4Q revenue increased 15% year-over-year
- Fourth consecutive quarter of double-digit YoY growth
- Growth driven by 25% increase in Computing for AI-related server applications as well as double-digit increases in Automotive & Industrial

Gross Profit (\$ Millions)



- Began to realize initial improvements in gross margin as product mix benefited from growth in the Automotive market
- Future margin expansion will be driven by increasing contribution from higher-margin Automotive and Industrial end markets, new products as well as improved loading across manufacturing facilities

Income Statement – Fourth Quarter 2025

(\$ in millions, except EPS)	4Q24	3Q25	4Q25
Net sales	339.3	392.2	391.6
Gross profit (GAAP)	110.9	120.5	121.9
Gross profit margin % (GAAP)	32.7%	30.7%	31.1%
Net income (GAAP)	8.2	14.3	10.2
Net income (non-GAAP)	12.5	17.2	15.4
Diluted EPS (non-GAAP)	0.27	0.37	0.34
Cash flow from operations	81.8	79.1	38.1
EBITDA (non-GAAP)	40.7	46.6	41.9

(\$ in millions)	Dec 31, 2023	Dec 31, 2024	Dec 31, 2025
Cash*	329	322	382
Inventory	390	475	472
Current assets	1,187	1,224	1,257
Total assets	2,368	2,386	2,448
Total debt	62	52	56
Total liabilities	558	517	510
Total equity	1,810	1,869	1,938

* Cash and cash equivalents, restricted cash, and short-term investments

- **Revenue to be ~\$395 million, +/- 3.0%** representing 19% growth over the prior year period and a slight increase sequentially at the mid-point, which is significantly better than typical seasonality
- **GAAP gross margin of 31.5%, +/- 1%**
- **Non-GAAP operating expenses 26.5% of revenue, +/- 1%**, which are GAAP operating expenses adjusted for amortization of acquisition-related intangible assets
- **Net interest income of ~\$1.0 million**
- **Income tax rate to be 18.5%, +/- 3%**
- Shares used to calculate diluted EPS are approximately **46.4 million**
- Amortization of **\$3.9 million**, after tax, for previous acquisitions is not included in these non-GAAP estimates

Vision:

- Inspire future technology through leading semiconductor solutions.

Mission:

- Deliver profitability growth through advanced analog and power solutions that enable innovation and efficiency across high-growth markets.

3-year Target : \$2B revenue and \$4+ non-GAAP EPS

Strategic Priorities:

- Total system solutions sales approach and content expansion driving growth
- Focus on key accounts
- Increased focus on high-margin automotive, industrial, data center, analog and power solutions
- Investment for technology leadership in target products, fab processes, and advanced packaging
- Accelerate fab process and product qualifications



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Thank you

Reconciliation of Net Income to Adjusted Net Income

For the three months ended December 31, 2025

(in thousands, except per share data)

(unaudited)

	Operating Expenses	Other (Income) Expense	Income Tax Provision	Net Income
Per-GAAP net income				\$ 10,202
Diluted earnings per share (per-GAAP)				\$ 0.22
Adjustments to reconcile net income to non-GAAP net income:				
Amortization of acquisition-related intangible assets	4,714		(842)	3,872
Gain/Loss on Investments		2,175	(571)	1,604
Non-GAAP adjusted net income				\$ 15,678
Diluted shares used in computing earnings per share				46,251
Non-GAAP diluted earnings per share				\$ 0.34

Note: Included in GAAP net income and non-GAAP adjusted net income was approximately \$5.3 million, net of tax, non-cash share-based compensation expense. Excluding share-based compensation expense, both GAAP and non-GAAP diluted earnings per share would have improved by \$0.12 per share.

GAAP to Non-GAAP Reconciliation

For the three months ended December 31, 2024

(in thousands, except per share data)

	Operating Expenses	Other (Income) Expense	Income Tax Provision	(<i>unaudited</i>) Net Income
Per-GAAP net income				<u>\$ 8,241</u>
Diluted earnings per share (per-GAAP)				<u>\$ 0.18</u>
Adjustments to reconcile net income to non-GAAP net income:				
Amortization of acquisition-related intangible assets	5,002		(903)	4,099
Acquisition related cost	294		(62)	232
Restructuring charge	552		(94)	458
Gain/Loss on Investments		1,631	(326)	1,305
Insurance recovery for manufacturing facility	(2,338)		468	(1,870)
Non-GAAP adjusted net income				<u>\$ 12,465</u>
Diluted shares used in computing earnings per share				<u>46,397</u>
Non-GAAP diluted earnings per share				<u>\$ 0.27</u>

Note: Included in GAAP net income and non-GAAP adjusted net income was approximately \$5.3 million, net of tax, non-cash share-based compensation expense. Excluding share-based compensation expense, both GAAP and non-GAAP diluted earnings per share would have improved by \$0.11 per share.