### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF [X] THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended SEPTEMBER 30, 1999

or

[ ] Transition Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_

COMMISSION FILE NUMBER: 1-5740

DIODES INCORPORATED

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification Number)

95-2039518

3050 EAST HILLCREST DRIVE WESTLAKE VILLAGE, CALIFORNIA (Address of principal executive offices)

91362 (Zip code)

(805) 446-4800 (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No []

The number of shares of the registrant's Common Stock, \$0.66 2/3 par value, outstanding as of November 3, 1999 was 5,923,186, including 717,115 shares of treasury stock.

> THIS REPORT INCLUDES A TOTAL OF 24 PAGES THE EXHIBIT INDEX IS ON PAGE 22

### PART I - FINANCIAL INFORMATION

### ITEM 1 - CONSOLIDATED FINANCIAL INFORMATION

### DIODES INCORPORATED AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEET

### **ASSETS**

	DECEMBER 31, 1998	SEPTEMBER 30, 1999
		(UNAUDITED)
CURRENT ASSETS Cash Accounts receivable	\$ 2,415,000	, ,
Customers Related party Other	9,107,000 125,000 496,000	14,041,000 295,000 309,000
Less allowance for doubtful receivables	9,728,000 110,000	
	9,618,000	14,354,000
Inventories Deferred income taxes Prepaid expenses and other Prepaid income taxes	13,777,000 1,098,000 448,000	14,499,000 1,099,000 569,000 171,000
Total current assets	27,356,000	32,403,000
PROPERTY, PLANT AND EQUIPMENT, at cost, net of accumulated depreciation and amortization	13,750,000	17,187,000
ADVANCES TO RELATED PARTY VENDOR	3,024,000	2,909,000
OTHER ASSETS, net	1,259,000	1,351,000
TOTAL ASSETS	\$45,389,000 ======	\$53,850,000 =======

### DIODES INCORPORATED AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEET

### LIABILITIES AND STOCKHOLDERS' EQUITY

	DECEMBER 31, 1998	1999 ´
		(UNAUDITED)
CURRENT LIABILITIES  Due to bank  Accounts payable	\$ 812,000	\$ 1,739,000
Trade Related party Accrued liabilities Income taxes payable	2,991,000 1,213,000 3,421,000 169,000	5,535,000 2,504,000 4,406,000
Current portion of long-term debt	2,111,000	2,111,000
Total current liabilities	10,717,000	16,295,000
DEFERRED COMPENSATION	56,000	57,000
DEFERRED INCOME TAXES	521,000	521,000
LONG-TERM DEBT, net of current portion	5,991,000	5,449,000
MINORITY INTEREST IN JOINT VENTURE	644,000	860,000
STOCKHOLDERS' EQUITY		
Class A convertible preferred stock - par value \$1.00 per share; 1,000,000 shares authorized; no shares issued and outstanding		
Common stock - par value \$0.66 2/3 per share; 9,000,000 shares authorized; 5,764,352 and 5,766,019 shares issued and outstanding at December 31, 1998		
and September 30, 1999, respectively Additional paid-in capital Retained earnings	6,105,000	3,844,000 6,113,000 22,493,000
Less:	29,242,000	32,450,000
Treasury stock - 717,115 shares of common stock at cost	1,782,000	1,782,000
Total stockholders' equity	27,460,000	30,668,000
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$45,389,000 ======	\$53,850,000 ======

# DIODES INCORPORATED AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF INCOME (Unaudited)

	THREE MONTHS ENDED SEPTEMBER 30,			
		1999		1999
NET SALES COST OF GOODS SOLD	\$ 14,963,000 11,245,000		\$ 46,410,000 34,475,000	
Gross profit	3,718,000	5,888,000	11,935,000	14,227,000
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	2,811,000	3,636,000	8,543,000	10,132,000
Income from operations	907,000	2,252,000	3,392,000	4,095,000
OTHER INCOME (EXPENSE) Interest income Interest expense Other	(150,000)		(404,000)	(444,000) 89,000
INCOME BEFORE INCOME TAXES AND MINORITY INTEREST	790,000	2,248,000	3,200,000	3,966,000
PROVISION FOR INCOME TAXES Minority interest in joint venture earnings	233,000 (3,000)	510,000 (54,000)	933,000 (6,000)	647,000 (120,000)
NET INCOME	\$ 554,000 ======	\$ 1,684,000		
EARNINGS PER SHARE BASIC DILUTED	\$ 0.11 \$ 0.11 =======	\$ 0.33 \$ 0.31 ======		\$ 0.60
Number of shares used in computation Basic Diluted	5,047,237 5,231,630 =======	5,047,491 5,410,451 =======		

# DIODES INCORPORATED AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (Unaudited)

	NINE MONTHS ENDED SEPTEMBER 30,	
	1998	1999
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income Adjustments to reconcile net income to net cash provided (used) by operating activities:	\$ 2,261,000	\$ 3,199,000
Depreciation and amortization Minority interest earnings	767,000 6,000	1,949,000 120,000
Interest income accrued on advances to vendor Changes in operating assets:	(137,000)	
Accounts receivable		(4,736,000)
Inventories Prepaid expenses and other assets Changes in operating liabilities:	187,000 (753,000)	
Accounts payable Accrued liabilities	(1,474,000) 69,000	3,835,000 986,000
Income taxes payable	(224,000)	(169,000)
Net cash provided by operating activities	1,148,000	4,192,000
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of property, plant and equipment	(6,435,000)	(5,386,000)
Net cash used by investing activities	(6,435,000)	(5,386,000)
CASH FLOWS FROM FINANCING ACTIVITIES Advances on line of credit, net Net proceeds from the issuance of capital stock Minority interest capital contribution Proceeds from (repayments of) long-term obligations	1,297,000 256,000 305,000 2,510,000	927,000 9,000 96,000 (542,000)
Net cash provided by financing activities	4,368,000	490,000
DECREASE IN CASH	(919,000)	(704,000)
CASH AT BEGINNING OF PERIOD	2,325,000	2,415,000
CASH AT END OF PERIOD	\$ 1,406,000 ======	\$ 1,711,000 ======
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the period for: Interest	\$ 190,000	\$ 218,000
Income taxes	\$ 1,552,000 ======	\$ 1,131,000 =======

## DIODES INCORPORATED AND SUBSIDIARIES NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Unaudited)

### NOTE A - BASIS OF PRESENTATION

The accompanying unaudited consolidated, condensed financial statements have been prepared in accordance with the instruction to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the financial position and results of operations have been included. Operating results for interim periods are not necessarily indicative of the results that may be expected for the full year. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the calendar year ended December 31, 1998.

The consolidated financial statements include the accounts of the Company and its wholly-owned foreign subsidiary, Diodes Taiwan Co., Ltd. ("Diodes-Taiwan"), and the accounts of Shanghai KaiHong Electronics Co., Ltd. ("Diodes-China") in which the Company has a 95% interest. All significant intercompany balances and transactions have been eliminated.

### NOTE B - INCOME TAXES

The Company accounts for income taxes using an asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the tax effect of differences between the financial statement and tax basis of assets and liabilities. Accordingly, the Company has recorded a net deferred tax asset of \$1,099,000 resulting from temporary differences in bases of assets and liabilities. This deferred tax asset results primarily from inventory reserves and certain expense accruals, which are not currently deductible for income tax purposes.

The income tax expense as a percentage of pre-tax income differs from the statutory combined federal and state tax rates. The primary reasons for this difference are (i) in accordance with Chinese tax policy, earnings of Diodes-China are not subject to tax for the first two years upon commencement of cumulative profitable operations, and (ii) earnings of Diodes-Taiwan are not subject to State income tax in the U.S.

Under Federal tax law, foreign earnings are taxed when funds are distributed by foreign subsidiaries to the parent Company. A temporary difference between financial and tax reporting exists for profits earned at the foreign subsidiary level not distributed to the parent. A deferred tax liability of \$521,000 is reflected in the balance sheet for a dividend of approximately \$4.5 million expected to be issued from the Taiwanese subsidiary to the parent Company. Approximately \$1.9 million will be distributed in 1999, with the remaining \$2.6 million by year-end 2000. The Company has not established a deferred tax liability for the remaining undistributed earnings of this subsidiary of approximately \$5.0 million since the Company views this amount as a permanent investment and has no current plans, intentions or obligation to distribute all or part of that amount from Taiwan to the United States.

### NOTE C - ADVANCES TO RELATED PARTY VENDOR

Under a compensation-trade agreement the Company has advanced \$2.5 million in cash to a related party vendor, FabTech Incorporated ("FabTech"), a wholly owned subsidiary of Vishay/Lite-On Power Semiconductor, Pte, Ltd. ("VLPSC"). Interest accrues monthly at an interest rate equal to the Company's borrowing interest rate on its long-term bank loan with total accrued interest of approximately \$411,000 as of September 30, 1999. Amounts advanced, including interest, are payable beginning in 1999 and expiring February 2001 when any outstanding balances become due on demand. The compensation-trade agreement allows the Company to recover interest and principal due by deducting a fixed amount (\$10.00) per unit for products (silicon wafers) purchased from FabTech. As of September 30, 1999, the Company expects this note to be collected, including interest, no later than February 2001, as per the terms of the agreement.

### NOTE D - SEGMENT INFORMATION

Information about the Company's operations in the United States, Taiwan, and China are presented below. Items transferred among the Company and its subsidiaries are transferred at prices to recover costs plus an appropriate mark up for profit. Inter-company revenues, profits and assets have been eliminated to arrive at the consolidated amounts.

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief decision maker, or decision making group, in deciding how to allocate resources and in assessing performance. The Company's chief decision-making group consists of the President, Chief Financial Officer, and Vice President of Far East Operations. The operating segments are managed separately because each operating segment represents a strategic business unit whose function and purpose differs from the other segments.

For financial reporting purposes, the Company is deemed to operate in three segments: North America, Taiwan, and China. All three segments focus on discrete semiconductor devices. The North American segment procures and distributes products primarily throughout North America and provides management, warehousing and engineering support to the other two segments. The Taiwan segment procures product from, and manufactures and distributes product primarily to, companies in Taiwan, Korea, Singapore, and Hong Kong. This segment also procures product for, and manufactures and distributes product to, the Company's North American operations. The China segment manufactures product for, and distributes product to, both the North American and Taiwan segments. In 1997, the China segment began manufacturing product for, and distributing product to, customers in China and the U.S.

The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies. The Company evaluates performance based on stand-alone operating segment income. Revenues are attributed to geographic areas based on the location of the market producing the revenues.

THREE MONTHS ENDED SEPTEMBER 30, 1998	Ele	Shanghai KaiHong ectronics (China)		des-Taiwan oration, Ltd. (Taiwan)		Diodes corporated ited States)	Co 	nsolidated Segments
Total sales	\$	812,000	\$	6,580,000	\$	11,100,000	\$	18,492,000
Inter-segment sales		(812,000)		(1,977,000)		(740,000)		(3,529,000)
Net sales	·		\$	4 602 000	ф.	10,360,000		14,963,000
Net Sales	\$		Ф	4,603,000	Ф	10,300,000	Ф	14,963,000
Depreciation and amortization	\$	193,000	\$	15,000	\$	76,000	\$	284,000
Interest expense (income), net	\$	(9,000)	\$	2,000	\$	92,000	\$	85,000
<pre>Income tax provision (benefit)</pre>	\$		\$	243,000	\$	(10,000)	\$	233,000
Net income (loss)	\$	47,000	\$	522,000	\$	(15,000)	\$	554,000
Segment assets	\$ :	11,146,000	\$	9,031,000	\$	23, 183, 000	\$	43,360,000

THREE MONTHS ENDED SEPTEMBER 30, 1999	Shanghai KaiHong Electronics (China)	Diodes-Taiwan Corporation, Ltd. (Taiwan)	Incorporated	Consolidated Segments
Total sales Inter-segment sales	\$ 2,945,000 (2,124,000)	(4,306,000)	\$ 12,972,000 (873,000)	\$ 29,053,000 (7,303,000)
Net sales	\$ 821,000			\$ 21,750,000
Depreciation and amortization Interest expense (income), net Income tax provision (benefit) Net income (loss) Segment assets	\$ 611,000 \$ (34,000) \$ \$ 1,032,000 \$ 18,736,000	\$ 494,000 \$ 1,149,000	\$ 65,000 \$ 86,000 \$ (16,000) \$ (497,000) \$ 19,965,000	
NINE MONTHS ENDED SEPTEMBER 30, 1998	Shanghai KaiHong Electronics (China)		Incorporated	Consolidated Segments
Total sales Inter-segment sales	\$ 2,307,000 (2,248,000)	\$ 21,109,000 (8,695,000)	\$ 35,451,000 (1,514,000)	\$ 58,867,000 (12,457,000)
Net sales	\$ 59,000			\$ 46,410,000
Depreciation and amortization Interest expense (income), net Income tax provision (benefit) Net income (loss) Segment assets	\$ 517,000 \$ 5,000 \$ \$ 113,000 \$ 11,146,000	\$ 46,000 \$ \$ 743,000 \$ 1,874,000 \$ 9,031,000	\$ 204,000 \$ 185,000 \$ 190,000 \$ 274,000 \$ 23,183,000	\$ 767,000 \$ 190,000 \$ 933,000 \$ 2,261,000 \$ 43,360,000
THREE MONTHS ENDED SEPTEMBER 30, 1998	Shanghai KaiHong Electronics (China)	Diodes-Taiwan Corporation, Ltd. (Taiwan)	Incorporated	Consolidated Segments
Total sales Inter-segment sales	\$ 7,199,000 (5,065,000)	, ,	\$ 34,352,000 (2,078,000)	\$ 73,502,000 (17,491,000)
Net sales	\$ 2,134,000			\$ 56,011,000
Depreciation and amortization Interest expense (income), net Income tax provision (benefit) Net income (loss) Segment assets	\$ 1,653,000 \$ (37,000) \$ \$ 2,283,000 \$ 18,736,000	\$ 1,081,000 \$ 2,228,000	\$ 207,000 \$ 255,000 \$ (434,000) \$ (1,312,000) \$ 19,965,000	\$ 1,949,000 \$ 218,000 \$ 647,000 \$ 3,199,000 \$ 53,850,000

### ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Except for the historical information contained herein, the matters addressed in this Item 2 constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements are subject to a variety of risks and uncertainties, including those discussed below under the heading "Factors That May Affect Future Results" and elsewhere in this Quarterly Report on Form 10-Q, that could cause actual results to differ materially from those anticipated by the Company's management. The Private Securities Litigation Reform Act of 1995 (the "Act") provides certain "safe harbor" provisions for forward-looking statements. All forward-looking statements made on this Quarterly Report on Form 10-Q are made pursuant to the Act.

### **GENERAL**

Diodes Incorporated (the "Company") is a manufacturer of high-quality discrete semiconductor devices to leading manufacturers in the automotive, electronics, computing and telecommunications industries. The Company's products include small signal transistors and MOSFETs, transient voltage suppressors (TVSs), zeners, Schottkys, diodes, rectifiers and bridges. Products are sold primarily in North America and Asia, both directly to end-users and through electronic component distributors.

For financial reporting purposes, the Company is deemed to operate in three separate segments: North America, Taiwan, and China. All three segments focus on discrete semiconductor devices. The North American segment procures and distributes products primarily throughout North America and provides management, warehousing and engineering support to the other two segments. The Taiwan segment procures product from, and manufactures and distributes product primarily to, companies in Taiwan, Korea, Singapore, and Hong Kong. This segment also procures product for, and manufactures and distributes product to, the Company's North American operations. The China segment manufactures product for, and distributes product to, both the North American and Taiwan segments. In 1997, the China segment began manufacturing product for, and distributing product to, customers in China and the U.S. See Note D of "Notes to Consolidated Financial Statements" for a description of the Company's adoption of SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information.

Products are sold under brand names such as Diodes, Lite-On, ITT and Vishay/Lite-On Power Semiconductor ("VLPSC"). The Company is unifying product lines under a limited number of brand names in order to establish brand name unity and consistency of product, and to capitalize on brand name recognition, where possible.

The Company's Far East subsidiaries, Diodes-Taiwan and Diodes-China, both manufacture product for sale to North America and the Far East. Diodes-Taiwan's manufacturing focuses on products such as axial Schottky and MELF rectifiers. These "general use" products are destined for end products in the automotive industry as well as for use in commercial appliances, household lighting, and electric hand tools, among others. Diodes-China's manufacturing focuses on SOT-23 and SOD-123 products. These surface mount devices ("SMD's") are used in the computer and telecommunication industries and are destined for cellular phones, notebook computers, pagers, PCMCIA cards, modems, and garage door transmitters, among others. Diodes-China's state-of-the-art facilities have been designed to develop even smaller, higher-density products as electronic industry trends to portable and hand-held devices continue.

The discrete semiconductor industry has, for the last few years, been subject to severe pricing pressures, compounded by the Asian economic situation. Although manufacturing costs have been falling, excess manufacturing capacity and over-inventory have caused selling prices to fall at a greater extent than manufacturing costs. Because of this competitive environment, gross profit margins have declined from 28.3% in 1995 to 25.4% for the nine months ended September 30, 1999. To compete in this highly competitive industry, in recent years, the Company has committed substantial resources to the development and implementation of two areas of operation: (i) sales and marketing, and (ii) manufacturing.

Emphasizing the Company's focus on customer service, additional personnel and programs have been added. In order to meet customers' needs at the design stage of end-product development, the Company has employed additional applications engineers. These applications engineers work directly with customers to assist them in "designing in" the correct products to produce optimum results. Regional sales managers, working closely with manufacturers' representative firms and distributors, have also been added in the U.S. and the Far East to help satisfy customers' requirements. In addition, the Company has developed relationships with major distributors who inventory and sell the Company's products. The relationship with Vishay Intertechnology, Inc. has provided additional opportunities for the Company to have its products offered by some of the world's largest distributors.

Beginning in 1998 and continuing throughout the first nine months of 1999, the Company, particularly through its North American operations, increased the amount of product shipped to larger distributors. Although these sales were significant in terms of total sales dollars and gross margin dollars, they generally were under agreements that resulted in lower gross profit margins for the Company when compared to sales to smaller distributors and OEM customers. As the consolidation of electronic component distributors continues, the Company anticipates that a greater portion of its distributor sales will be to larger distributors, and thus may result in continuing pressure on gross profit margins.

The Company purchases silicon wafers, the basic material from which discrete semiconductor are manufactured. In 1999, the Company began purchasing wafers, primarily from two related parties, VLPSC and FabTech, for resale to its customers as well. For the three and nine months ended September 30, 1999, sales of wafers were \$909,000 and \$2.3 million, respectively, at gross profit margins significantly lower than the Company's historical profit margins. There can be no assurance that the Company can continue to obtain wafers from VLPSC or FabTech for internal use or for resale.

Since 1997, the Company's manufacturing focus has primarily been in the development and expansion of Diodes-China. As of September 30, 1999, the Company has purchased approximately \$18.5 million in plant and equipment for the manufacturing facility, which supplies product for sale primarily in North America and the Far East. The investment allows for the manufacture of additional SOT-23 packaged components as well as other surface-mount packaging, including the smaller SOD packages. Approximately \$5.0 million of the Company's existing credit facility has been used to finance the additional manufacturing capacity.

In November 1999, the Company's Board of Director's approved an additional expansion of plant and equipment at Diodes-China of approximately \$6.5 million bringing the total expansion plans to approximately \$11.0 million. This expansion will increase capacity for SOT-23 type packages to meet current demand, and increase capacity for even smaller, subminiature packages such as SOD-323, SOT-323/353/363, and SOD-123. The capacity generated from the previously announced \$4.5 million expansion has already been sold out through year 2000. The investment will be financed by existing and future cash flow, as well as by existing borrowing arrangements. The Company will continue to expand Diodes-China's capacity as demand warrants.

The Company's overall effective federal, state, and foreign tax rate decreased to 16.3% for the nine months ended September 30, 1999 from 29.2% for the first nine months of 1998. The decrease in the Company's effective tax rate is due primarily to the increase in Diodes-China's contribution to net income at a tax rate of 0%.

Net Sales, Cost of Goods Sold and Other Income for the three- and nine-month periods ended September 30, 1998 have been restated to be consistent with the current presentation of certain transactions. In the past, profit realized on drop shipments from Diodes-Taiwan was accounted for as "Commission Income" under "Other Income". These shipments (which are expected to become an increasingly significant part of the Company's business) are now included in "Net Sales", with an appropriate charge to "Cost of Goods Sold". The income derived from these transactions is now included in Gross Profit. These changes have no effect on Net Income and Earnings per Share. The increase to Net Sales and Gross Profit, and the decrease in Other Income for the three months ended September 30, 1998 was \$317,000, \$104,000, and \$104,000, respectively. The increase to Net Sales and Gross Profit, and the decrease in Other Income for the nine months ended September 30, 1998 was \$626,000, \$323,000, and \$323,000, respectively. In addition, Minority Interest in Joint Venture Earnings is presented after Provision for Income Taxes as per Rule 5-03(b)12 of Regulation S-X.

The Company has conducted a comprehensive review of its computer systems to identify the systems that could be affected by the Year 2000 Issue ("Y2K") and has developed an implementation plan to resolve the issue. Y2K is the result of computer programs being written using two digits rather than four to define the applicable year. Any of the Company's programs that have time-sensitive software may recognize a date using "00" as the year 1900 rather than the year 2000. This could result in a major system failure or miscalculations. The Company is utilizing both internal and external resources to identify, correct or reprogram, and test the systems for Y2K compliance. Confirmation has been received from the Company's primary product vendors and major customers that plans are being developed to address processing of transactions in the year 2000. The total cost of Y2K compliance was not considered a material expense. All internal critical systems have been tested and the Company believes that, with its modifications to existing software and its upgrades to Y2K compliant software, Y2K will not pose significant operational problems for the Company's computer systems. However, if (i) problems surface that have not yet been identified that will require substantial time and resources to remedy, or (ii) such modifications and upgrades are not completed timely by the Company's business partners, they could have a material adverse effect on the Company's business.

RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 1998 AND 1999

The following table sets forth, for the periods indicated, the percentage that certain items in the statement of income bear to net sales and the percentage dollar increase (decrease) of such items from period to period.

		PERCENTAGE DOLLAR INCREASE (DECREASE)		
		1999	`98 TO `99	
Net sales Cost of goods sold	100.0%		45.4% 41.1	
Gross profit	24.9	27.1	58.4	
Selling, general & administrative expenses ("SG&A")	(18.8)	(16.7)	29.3	
Income from operations	6.1	10.4	148.3	
Interest expense, net	(0.6)	(0.3)	(36.5)	
Other income	(0.2)	0.2	256.3	
Income before taxes	5.3	10.3	184.6	
Income taxes Minority interest	1.6 0.0	2.3 (0.3)	118.9 	
Net income	3.7	7.7 ======	204.0	

The following discussion explains in greater detail the consolidated operating results and financial condition of the Company for the three months ended September 30, 1999 compared to the three months ended September 30, 1998. This discussion should be read in conjunction with the consolidated financial statements and notes thereto appearing elsewhere in this quarterly report.

	1998	1999
NET SALES	\$ 14,963,000	\$ 21,750,000

Net sales increased approximately \$6.8 million, or 45.4%, for the three months ended September 30, 1999 compared to the same period last year, due primarily to a 55.2% increase in units sold, as a result of an increased demand for the Company's products, primarily in the Far East. Diodes-China's trade sales of \$821,000, compared to \$0 in the same period last year, was partly offset by a 6.3% decrease in the Company's average selling price, primarily in the Far East. The Company anticipates these pricing pressures will continue for the balance of the year, though the severity should slowly diminish. In 1999, Diodes-Taiwan began purchasing silicon wafers, a new product line, from FabTech for resale in the Far East. Sales totaling \$909,000 of silicon wafers also contributed to the increase in sales. There can be no guarantee that sales of silicon wafers will continue in the future.

	1998	1999
COST OF GOODS SOLD	\$11,245,000	\$15,862,000
GROSS PROFIT	\$ 3,718,000	\$ 5,888,000
GROSS PROFIT MARGIN PERCENTAGE	24.9%	27.1%

Gross profit increased approximately \$2.2 million, or 58.4%, due primarily to the 45.4% increase in sales. Manufacturing profit at Diodes-China at higher gross profit margins contributed to an increase in gross margin percentage to 27.1% for the three months ended September 30, 1999 compared to 24.9% for the same period in 1998. Although gross profit margins strengthened in the third quarter of 1999, pricing pressures continue to exist on many of the Company's product lines, and there can be no guarantee that margins will continue to improve.

	1998	1999
SG&A	\$ 2,811,000	\$ 3,636,000

SG&A for the three months ended September 30, 1999 increased approximately \$825,000, or 29.3%, compared to the same period last year, due primarily to increases in management expenses at Diodes-China, higher Company-wide marketing and advertising expenses, increased sales commissions at Diodes-Taiwan, and additional sales and engineering personnel. SG&A as a percentage of sales decreased to 16.7% from 18.8% in the comparable period last year.

	1998	1999
INTEREST INCOME	\$ 65,000	\$ 87,000
INTEREST EXPENSE	\$150,000	\$141,000
NET INTEREST EXPENSE	\$ 85,000	\$ 54,000

Net interest expense for the three months ended September 30, 1999 decreased \$31,000, due primarily to a decreased use of the Company's credit facility to support the expansion of Diodes-China versus the same period last year. The Company's interest expense is primarily the result of the term loan by which the Company is financing (i) the investment in the Diodes-China manufacturing facility and (ii) the \$2.9 million, including accrued interest, advanced to FabTech. Interest income is primarily the interest charged to FabTech, a related party, under the Company's formal loan agreement, as well as earnings on its cash balances.

	1998	1999
OTHER INCOME (EXPENSE)	\$ (32,000)	\$ 50,000

Other income for the three months ended September 30, 1999 increased approximately \$82,000 compared to the same period last year, due primarily to currency exchange fluctuation at the Company's subsidiaries in Taiwan and China.

	1998	1999
PROVISION FOR INCOME TAXES	\$ 233,000	\$ 510,000

rate decreased to 22.7% for the three months ended September 30, 1999 from 29.5% in the comparable period last year. This decrease is due primarily to the increase in Diodes-China's contribution to net income at a tax rate of 0%. Based upon tax rates in the U.S. and Taiwan and the expected profitability of each of the Company's three business segments during the balance of the year, it is anticipated that for the twelve months of 1999, the provision for income taxes will be in the range of 15-20% of pre-tax income.

	1998	1999	
MINORITY INTEREST IN JOINT VENTURE	\$ (3,000)	\$ (54,000)	

Minority interest in joint venture represents the minority investor's share of the Diodes-China joint venture's income for the period. The increase in the joint venture earnings for the three months ended September 30, 1999 is primarily the result of increased sales. The joint venture investment is eliminated in consolidation of the Company's financial statements and the activities of Diodes-China are included therein. As of September 30, 1999, the Company had a 95% controlling interest in the joint venture.

### RESULTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1998 AND 1999

The following table sets forth, for the periods indicated, the percentage that certain items in the statement of income bear to net sales and the percentage dollar increase (decrease) of such items from period to period.

	PERCENT OF NET SALES NINE MONTHS ENDED SEPTEMBER 30,		DOLLAR INCREASE	
		1999	`98 TO `99	
Net sales	100.0%	100.0%	20.7%	
Cost of goods sold		(74.6)	21.2	
Gross profit	25.7	25.4	19.2	
Selling, general & administrative expenses ("SG&A")	(18.4)	(18.1)	18.6	
Income from operations	7.3	7.3	20.7	
Interest expense, net	(0.4)	(0.4)	14.7	
Other income	0.0	0.2		
Income before taxes	6.9	7.1	23.9	
Income taxes Minority interest	2.0 0.0	1.2 (0.2)	(30.7) 	
Net income	4.9	5.7 ======	41.5 ======	

The following discussion explains in greater detail the consolidated operating results and financial condition of the Company for the nine months ended September 30, 1999 compared to the nine months ended September 30, 1998. This discussion should be read in conjunction with the consolidated financial statements and notes thereto appearing elsewhere in this quarterly report.

	1998	1999
NET SALES	\$ 46,410,000	\$ 56,011,000

Net sales increased approximately \$9.6 million, or 20.7%, for the nine months ended September 30, 1999 compared to the same period last year, due primarily to a 37.1% increase in units sold, as a result of an increased demand for the Company's products, primarily in the Far East. Diodes-China trade sales of \$2.1 million, compared to \$59,000 in the same period last year, was partly offset by a 12.8% decrease in the Company's average selling price, primarily in the Far East. The Company anticipates these pricing pressures will continue for the balance of the year, though the severity should slowly diminish. Sales totaling \$2.3 million of silicon wafers, a new product line in 1999, also contributed to the increase in sales. There can be no guarantee that sales of silicon wafers will continue in the future.

	1998	1999
COST OF GOODS SOLD	\$ 34,475,000	\$ 41,784,000
GROSS PROFIT	\$ 11,935,000	\$ 14,227,000
GROSS PROFIT MARGIN PERCENTAGE	25.7%	25.4%

Gross profit increased approximately \$2.3 million, or 19.2%, due primarily to the 20.7% increase in sales, partly offset by margin pressures. Continuing pricing pressures within the discrete semiconductor industry, primarily in the Far East, and an increase in the percentage of the Company's sales to larger distributors at lower gross profit margins contributed to a decrease in gross margin percentage to 25.4% for the nine months ended September 30, 1999 compared to 25.7% for the same period in 1998. In addition, silicon wafer sales in the Far East, at substantially lower gross margins than the Company's primary product lines, also contributed to the lower gross margin percentage. Although gross profit margins seem to be strengthening, pricing pressures continue to exist on many of the Company's product lines, and there can be no guarantee of margin improvement.

	1998	1999
SG&A	\$ 8,543,000	\$ 10,132,000

SG&A for the nine months ended September 30, 1999 increased approximately \$1.6 million, or 18.6%, compared to the same period last year, due primarily to increases in management expenses at Diodes-China, higher Company-wide marketing and advertising expenses, increased sales commissions at Diodes-Taiwan, and additional sales and engineering personnel. SG&A as a percentage of sales decreased to 18.1% from 18.4% in the comparable period last year.

	1998	1999
INTEREST INCOME	\$ 214,000	\$ 226,000
INTEREST EXPENSE	\$ 404,000	\$ 444,000
NET INTEREST EXPENSE	\$ 190,000	\$ 218,000

Net interest expense for the nine months ended September 30, 1999 increased \$28,000, due primarily to a increased use of the Company's credit facility to support the expansion of Diodes-China versus the same period in 1998. The Company's interest expense is primarily the result of the term loan by which the Company is financing (i) the investment in the Diodes-China manufacturing facility and (ii) the \$2.9 million, including accrued interest, advanced to FabTech. Interest income is primarily the interest charged to FabTech, a related party, under the Company's formal loan agreement, as well as earnings on its cash balances.

	1998	1999
OTHER INCOME	\$ (2,000)	\$ 89,000

Other income for the nine months ended September 30, 1999 increased approximately \$91,000, compared to the same period last year, due primarily to currency exchange fluctuation at the Company's subsidiaries in Taiwan and China.

	1998	1999
PROVISION FOR INCOME TAXES	\$ 933,000	\$ 647,000

The Company's overall effective federal, state, and foreign tax rate decreased to 16.3% for the nine months ended September 30, 1999 from 29.2% in the first nine months of 1998. This decrease is due primarily to the increase in Diodes-China's contribution to net income at a tax rate of 0%. Based upon tax rates in the U.S. and Taiwan and the expected profitability of each of the Company's three business segments during the balance of the year, it is anticipated that for the twelve months of 1999, the provision for income taxes will be in the range of 15-20% of pre-tax income.

	1998	1999
MINORITY INTEREST IN JOINT VENTURE	\$ (6,000)	\$ (120,000)

Minority interest in joint venture represents the minority investor's share of the Diodes-China joint venture's income for the period. The increase in the joint venture earnings for the nine months ended September 30, 1999 is primarily the result of increased sales. The joint venture investment is eliminated in consolidation of the Company's financial statements and the activities of Diodes-China are included therein. As of September 30, 1999, the Company had a 95% controlling interest in the joint venture.

### FINANCIAL CONDITION LIQUIDITY AND CAPITAL RESOURCES

Cash provided by operating activities for the nine months ended September 30, 1999 was \$4.2 million compared to \$1.1 million for the same period in 1998. The primary sources of cash flows from operating activities in 1999 were net income of \$3.2 million and an increase in accounts payable of \$3.8 million. The primary use of cash flows from operating activities in 1999 was an increase in accounts receivable of \$4.7 million. The primary sources of cash flows from operating activities for the nine months ended September 30, 1998 were net income of \$2.3 million and a decrease in accounts receivable of

\$446,000, while the primary use was a \$1.5 million decrease in accounts payable.

Since December 31, 1998 accounts receivable from customers has increased 53.8% due primarily to a slowing trend in payments from major distributors. The Company does not expect this trend to result in additional bad debt expense. The Company continues to closely monitor its credit policies, while at times providing more flexible terms, primarily to its Asian customers, when necessary. The ratio of the Company's current assets to current liabilities on September 30, 1999 was 1.99 to 1, compared to a ratio of 2.55 to 1 on December 31, 1998.

Cash used by investing activities was \$5.3 million as of September 30, 1999, compared to \$6.4 million during the same period in 1998. The primary investment in both years was for additional manufacturing equipment at the Diodes-China manufacturing facility.

Cash provided by financing activities was \$394,000 for the nine months ended September 30, 1999, compared to \$4.4 million for the same period in 1998. In March 1998, the Company amended an August 1996 loan agreement whereby the Company obtained a \$23.1 million credit facility with a major bank consisting of: a working capital line of credit up to \$9 million and term commitment notes providing up to \$14 million for plant expansion, advances to vendors, and letters of credit for Diodes-China. Interest on outstanding borrowings under the credit agreement is payable monthly at LIBOR plus a negotiated margin. Fixed borrowings require fixed principal plus interest payments for sixty months thereafter. The agreement has certain covenants and restrictions, which, among other matters, require the maintenance of certain financial ratios and operating results, as defined in the agreement. The Company was in compliance as of September 30, 1999. The working capital line of credit expires June 30, 2000 and contains a sublimit of \$3.0 million for issuance of commercial and stand-by letters of credit. As of September 30, 1999, approximately \$7.4 million is outstanding under the term note commitment, and the average interest rate on outstanding borrowings was approximately 6.4%.

The Company has used its credit facility primarily to fund the advances to Diodes-China and FabTech as well as to support its operations. At September 30, 1999, amounts due from FabTech, including accrued interest, are approximately \$2.9 million, and the entire amount is due February 2001. The Company believes that the continued availability of this credit facility, together with internally generated funds, will be sufficient to meet the Company's currently foreseeable operating cash requirements.

In July 1998, the Company replaced two previously filed guarantees to Shanghai Kaihong Electronics Co., Ltd. (Diodes-China) and the minority investor of the Diodes-China joint venture for \$1.0 million and \$850,000, respectively, as well as a \$1.0 million letter of credit, with a \$3.0 million guarantee. The Company is in the process of extending this agreement as well as increasing the borrowing limits.

Total working capital decreased approximately 3.2% to \$16.1 million as of September 30, 1999, from \$16.6 million as of December 31, 1998. The Company believes that such working capital position will be sufficient for growth opportunities.

The Company's long-term debt to equity ratio decreased to 0.25 at September 30, 1999, from 0.30 at December 31, 1998. The Company's total debt to equity ratio increased to 0.73 at September 30, 1999, from 0.63 at December 31, 1998. It is anticipated that these ratios may increase as the Company continues to use its credit facilities to fund additional sourcing and manufacturing opportunities.

As of September 30, 1999, the Company has no material plans or commitments for capital expenditures other than in connection with the expansion at Diodes-China. However, to ensure that the Company can secure reliable and cost effective sourcing to support and better position itself for growth, the Company is continuously evaluating additional sources of products. The Company believes its financial position will provide sufficient funds should an appropriate investment opportunity arise and thereby, assist the Company in improving customer satisfaction and in maintaining or increasing market share.

### FACTORS THAT MAY AFFECT FUTURE RESULTS

Except for the historical information contained herein, the matters addressed in this Item 2 constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements are subject to a variety of risks and uncertainties, including those discussed below under the heading "Factors That May Affect Future Results" and elsewhere in this Quarterly Report on Form 10-Q, that could cause actual results to differ materially from those anticipated by the Company's management. The Private Securities Litigation Reform Act of 1995 (the "Act") provides certain "safe harbor" provisions for forward-looking statements. All forward-looking statements made on this Quarterly Report on Form 10-0 are made pursuant to the Act.

All forward-looking statements contained in this Form 10-Q are subject to, in addition to the other matters described in this Report on Form 10-Q, a variety of significant risks and uncertainties. The following discussion highlights some of these risks and uncertainties. Further, from time to time, information provided by the Company or statements made by its employees may contain forward-looking information. There can be no assurance that actual results or business conditions will not differ materially from those set forth or suggested in such forward-looking statements as a result of various factors, including those discussed below.

There are many factors that could cause the events in such forward looking statements to not occur, including but not limited to:

- general or specific economic conditions
- fluctuations in product demand
  - introduction of new products
- Company's ability to maintain customer relationships
- technological advancements
- impact of competitive products and pricing
- change in growth in targeted markets
- risks of foreign operations such as Diodes-China and Diodes-Taiwan
- ability and willingness of the Company's customers to purchase products provided by the Company
- perceived absolute or relative overall value of these products by the purchasers, including the features, quality, and price in comparison to other competitive products
- level of availability of products and substitutes and the ability and willingness of purchasers to acquire new or advanced products
- pricing, purchasing, financing, operational, advertising and promotional decisions by intermediaries in the distribution channels which could affect the supply of or end-user demands for the Company's products
- amount and rate of growth of the Company's selling, general and administrative expenses
- difficulties in obtaining materials, supplies and equipment
- difficulties or delays in the development, production, testing and marketing of products
- failure to ship new products and technologies when anticipated
- failure of customers to accept these products or technologies when planned defects in products o any failure of economies to develop when planned
- acquisition of fixed assets and other assets, including inventories and receivables
- making or incurring of any expenditures
- effects of and changes in trade, monetary and fiscal policies, laws and regulations
- other activities of governments, agencies and similar organizations
- changes in social and economic conditions, such as trade restriction or prohibition, inflation and monetary fluctuation, import and other charges or taxes, especially at Diodes-China and Diodes-Taiwan
- ability or inability of the Company to obtain or hedge against foreign
- foreign exchange rates and fluctuations in those rates
- intergovernmental disputes

- - developments or assertions by or against the Company relating to intellectual property rights
- adaptations of new, or changes in, accounting policies and practices in the application of such policies and practices and the effects of changes within the Company's organization
- - changes in compensation benefit plans
- - activities of parties with which the Company has an agreement or understanding, including any issues affecting any investment or joint venture in which the Company has an investment
- - amount, and the cost of financing which the Company has, and any changes to that financing
- - any other information detailed from time to time in the Company's filings with the United States Securities and Exchange Commission.

### PART II - OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

There are no matters to be reported under this heading.

### ITEM 2. CHANGES IN SECURITIES

There are no matters to be reported under this heading.

### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

There are no matters to be reported under this heading.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

There are no matters to be reported under this heading.

### ITEM 5. OTHER INFORMATION

The proxy materials for the 1999 annual meeting of stockholders held on June 4, 1999 were mailed to stockholders of the Company on April 30, 1999. Stockholder proposals to be presented at the 2000 annual meeting of stockholders must be received at the Company's executive offices at 3050 East Hillcrest Drive, Westlake Village, California, 91362, addressed to the attention of the Corporate Secretary by January 1, 2000 in order to be considered for inclusion in the proxy materials relating to such meeting. Recently, the Securities and Exchange Commission amended its rule governing a company's ability to use discretionary proxy authority with respect to stockholder proposals which were not submitted by the stockholders in time to be included in the proxy statement. As a result of that rule change, in the event a stockholder proposal is not submitted to the Company prior to March 15, 2000, the proxies solicited by the Board of Directors for the 2000 annual meeting of stockholders will confer authority on the holders of the proxy to vote the shares in accordance with their best judgment and discretion if the proposal is presented at the 2000 annual meeting of stockholders without any discussion of the proposal in the proxy statement for such meeting.

### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

### (a) Exhibits

Exhibit 11 - Computation of Earnings Per Share

Exhibit 27 - Financial Data Schedule

### (b) Reports on Form 8-K

None

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DIODES INCORPORATED (Registrant)

By: /s/ Carl Wertz

November 10, 1999

CARL WERTZ Chief Financial Officer, Treasurer and Secretary (Duly Authorized Officer and Principal Financial and Chief Accounting Officer)

### INDEX TO EXHIBITS

EXHIBIT 11	COMPUTATION OF EARNINGS PER SHARE	Page 23
EXHIBIT 27	FINANCIAL DATA SCHEDULE	Page 24

EXHIBIT - 11

### DIODES INCORPORATED AND SUBSIDIARIES

## COMPUTATION OF EARNINGS PER SHARE (UNAUDITED)

	THREE MONTHS ENDED SEPTEMBER 30,		NINE MONTHS ENDED SEPTEMBER 30,	
		1999	1998	1999
BASIC  Weighted average number of common shares outstanding used in computing basic earnings per share	5,047,237	5,047,491	5,022,939	5,047,322
Net income	\$ 554,000 ======	\$1,684,000 ======	\$2,261,000 ======	\$3,199,000 ======
Basic earnings per share	\$ 0.11 ======	\$ 0.33 ======	\$ 0.45 ======	\$ 0.63 ======
DILUTED  Weighted average number of common shares outstanding used in computing basic earnings per share	5.047.237	5,047,491	5.022.939	5.047.322
Assumed exercise of stock options	184,393	362,960	343,922	249,755
Net income	\$ 554,000 ======	5,410,451 \$1,684,000 ======	5,366,861 \$2,261,000 ======	5,297,077 \$3,199,000 ======
Diluted earnings per share	\$ 0.11 ======	\$ 0.31 ======	\$ 0.42 ======	\$ 0.60

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9-M0S
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               SEP-30-1999
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