DIODES INCORPORATED | Analog & Power Solutions

INVESTOR RELATIONS

Diodes Incorporated (DIOD)

November 5, 2026

diodes.com



Safe Harbor Statement

Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995: Any statements set forth above that are not historical facts are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Such statements include statements containing forward-looking words such as “expect,” “anticipate,” “aim,” “estimate,” and variations thereof, including without limitation statements, whether direct or implied, regarding expectations of that for the fourth quarter of 2026, we expect revenue to be approximately $550 million plus or minus 3%; we expect non-GAAP gross margin to be 37.0%, plus or minus 1%; and non-GAAP adjusted EPS to be $1.35, plus or minus $0.10. Potential risks and uncertainties include, but are not limited to, such factors as: the risk that such expectations may not be met; the risk that the expected benefits of acquisitions may not be realized or that integration of acquired businesses may not continue as rapidly as we anticipate; the risk that we may not be able to maintain our current growth strategy or continue to maintain our current performance, costs, and loadings in our manufacturing facilities; the risk that we may not be able to increase our automotive, industrial, or other revenue and market share; risks of domestic and foreign operations, including excessive operating costs, labor shortages, higher tax rates, and our joint venture prospects; the risks of cyclical downturns in the semiconductor industry and of changes in end-market demand or product mix that may affect gross margin or render inventory obsolete; the risk of unfavorable currency exchange rates; the risk that our future outlook or guidance may be incorrect; the risks of global economic weakness or instability in global financial markets; the risks of trade restrictions, tariffs, or embargoes; the risk of breaches of our information technology systems; and other information, including the “Risk Factors” detailed from time to time in Diodes’ filings with the United States Securities and Exchange Commission.

This presentation also contains non-GAAP measures. See the Company’s press release on November 5, 2026, titled, “Diodes Incorporated Reports Third Quarter 2026 Financial Results” for detailed information related to the Company’s non-GAAP measures and a reconciliation of GAAP net income to non-GAAP net income.

Management Representative

Gary Yu

President and CEO



Experience:

- Diodes Incorporated, since 2008
  - Chief Operating Officer
  - Senior Vice President, Business Groups
  - President, Asia Pacific Region
  - General Manager, Shanghai Wafer Fabrication and BCD Business Unit
  - Vice President of Asia Pacific Sales
  - Manager, Sensor and Satellite Business Unit
- Lite-On Semiconductor Corporation
  - Vice President, Worldwide Sales
- Texas Instruments
  - IT, Finance and Capacity Planning

Education:

- MBA – University of Dallas
- Master's Degree in Telecommunication Engineering, Southern Methodist University
- Bachelor's Degree in MIS, Fu-Jen University, Taiwan

Company Representative

Gurmeet Dhaliwal

VP, Corporate Marketing & Investor Relations



Experience:

- Head of Corporate Marketing, Diodes Incorporated
- Head of Corporate Marketing, Pericom Semiconductor
- Vice President, Marketing, CA Technologies (Broadcom)
- Director, Global Marketing Strategy, EMC (Dell Technologies)
- Director, Marketing, Zarlink Semiconductor (Microchip)
- Marketing Management positions at Cisco and National Semiconductor (TI)

Education:

- MBA, Marketing/Entrepreneurship, Saint Mary's College of California
- BS in Electrical and Computer Engineering, UC Santa Barbara

About Diodes Incorporated

Diodes delivers analog and power solutions through its high-quality semiconductor products to the world's leading companies in the automotive, industrial, computing, consumer electronics, and communications markets.

FY 2025

67 Years in business	**34** Consecutive years of profitability	**~8000** Number of employees
1.48Bn Annual Revenue	**DIOD** Stock Symbol (Nasdaq)	**42%** of product revenue from automotive/industrial
>28K Number of products (SKU) shipped	**>45Bn** Number of units shipped	**>50K** Number of customers

Vision:
Inspire future technology through leading semiconductor solutions

Our Core Values:
Integrity, Commitment, Innovation

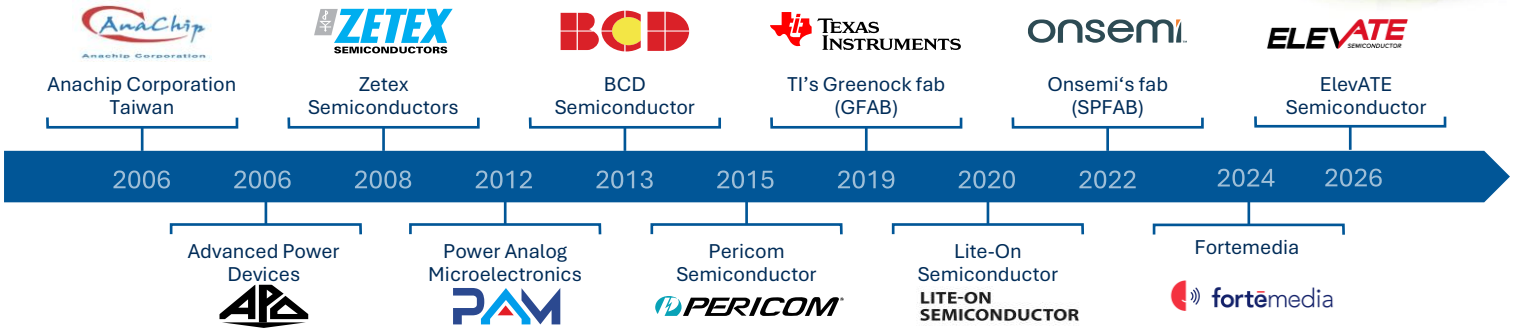
Investing for the Future

Global Operations and World-Class Manufacturing

- Headquartered in Plano, TX
- Manufacturing in US, UK, Germany, China, and Taiwan
- ISO 9001:2015 Certified / IATF 16949:2016 Certified
- ISO 14001:2015 Certified



Key Acquisitions



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Global Organization



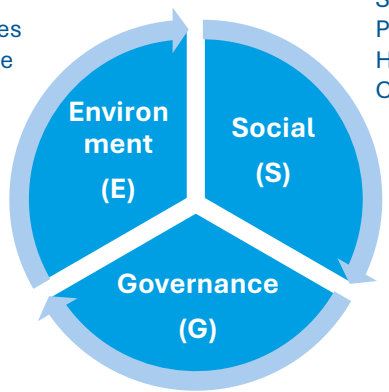
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Our Sustainability Commitment

Our commitment to a sustainable and profitable business is built around ESG.



Climate Change
Natural Resources
Pollution & Waste
Biodiversity



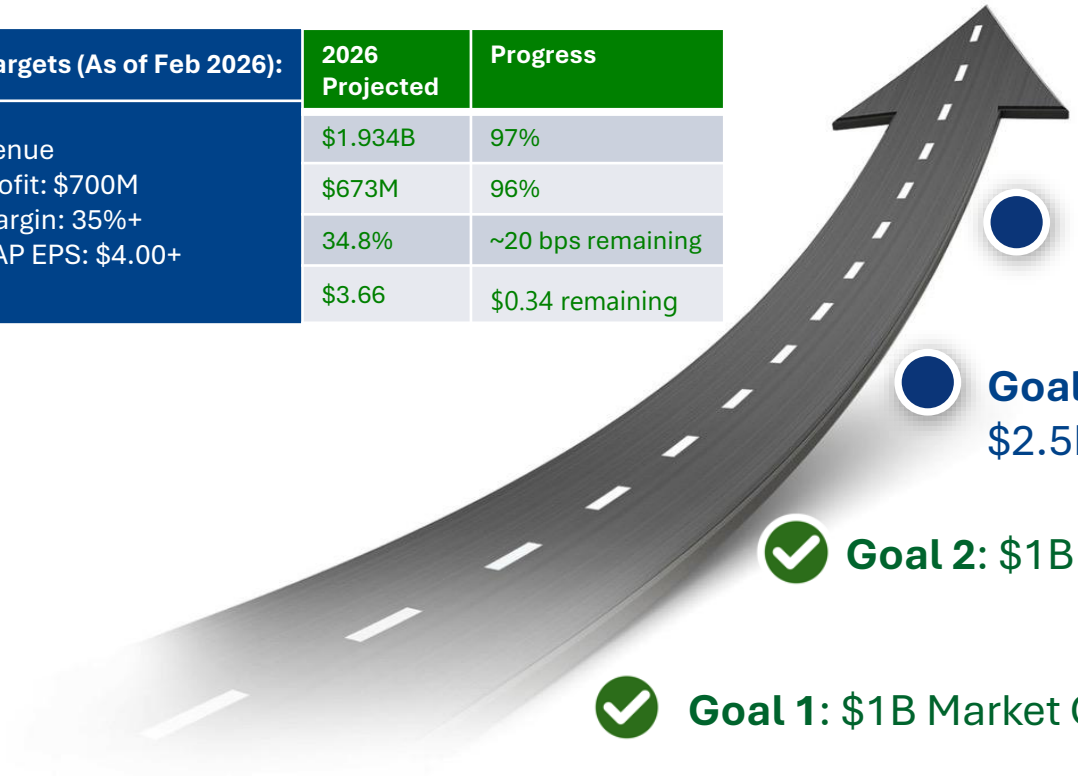
Supply Chain
Product Integrity
Human Capital
Community

Strategy & Oversight
Risks Management
Business Continuity
Accountability & Transparency

Please refer to Governance and Oversight for additional details.

$Billion Financial Targets

3-Year Targets (As of Feb 2026):	2026 Projected	Progress
$2B Revenue	$1.934B	97%
Gross Profit: $700M	$673M	96%
Gross Margin: 35%+	34.8%	~20 bps remaining
Non-GAAP EPS: $4.00+	$3.66	$0.34 remaining



Goal 4: $1B Profit Before Tax

Goal 3: $1B Gross Profit
$2.5B Revenue (40% GM)

Goal 2: $1B Revenue- 2017

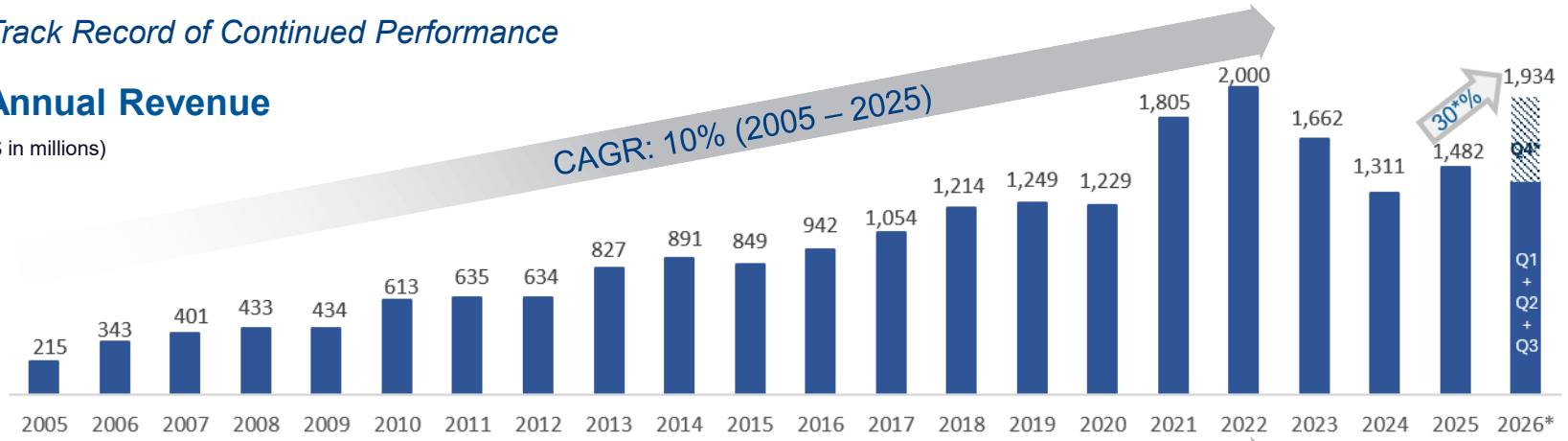
Goal 1: $1B Market Cap - 2010

Profitability Growth

Track Record of Continued Performance

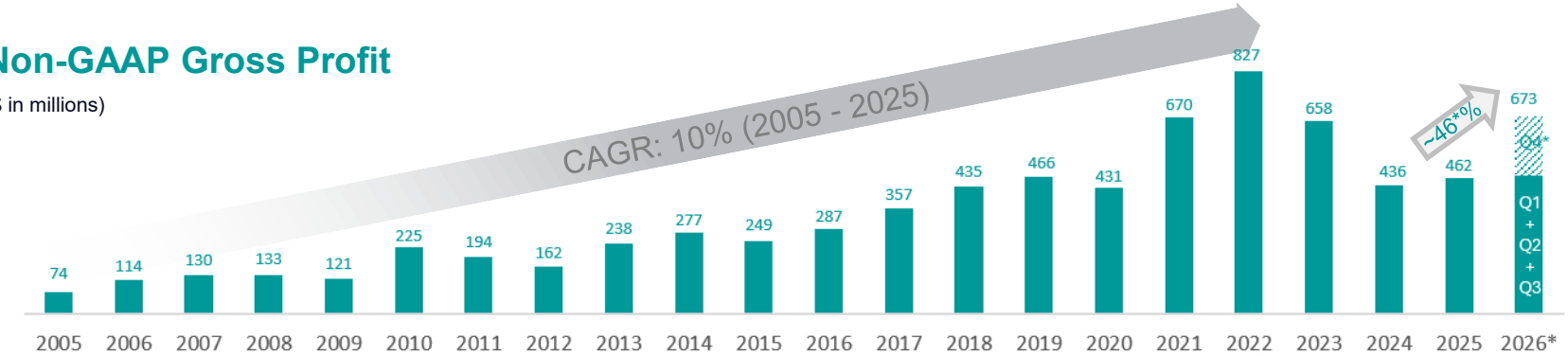
Annual Revenue

($ in millions)



Non-GAAP Gross Profit

($ in millions)



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* Revenue/Percent Growth/Gross Margin for 2026 are based on Q1-Q3 results and Q4 guidance provided on November 5, 2026

Targeted Market Segments

46% of revenue (Q3 2026)

Automotive

- Connected driving, comfort/style/safety, electrification/powertrain

Industrial

- ATE, Embedded systems, industrial automation, robotics, medical, energy management, smart buildings

54% of revenue (Q3 2026)

Computing

- AI data center including AI server, storage, and edge AI

Consumer

- IoT: wearables, home automation, home appliances, and charging solutions

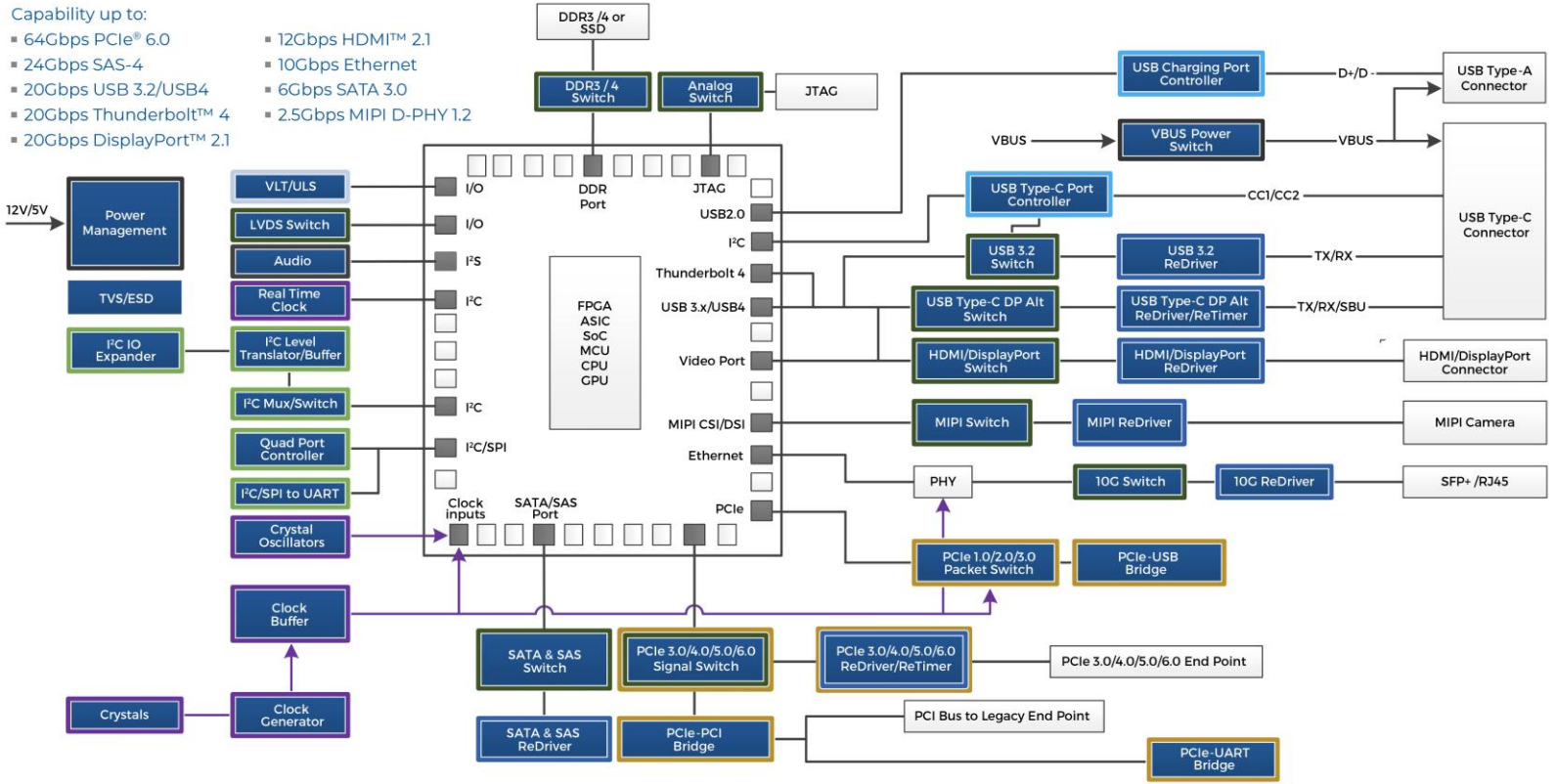
Communications

- Smart phones, telecom, enterprise networking, smart infrastructure including space-based connectivity

Total Solutions Provider

Capability up to:

- 64Gbps PCIe® 6.0
- 24Gbps SAS-4
- 20Gbps USB 3.2/USB4
- 20Gbps Thunderbolt™ 4
- 20Gbps DisplayPort™ 2.1
- 12Gbps HDMI™ 2.1
- 10Gbps Ethernet
- 6Gbps SATA 3.0
- 2.5Gbps MIPI D-PHY 1.2



Example: Embedded System Applications

Automotive: Applications Driving Growth

Focus Applications:

Connected Driving

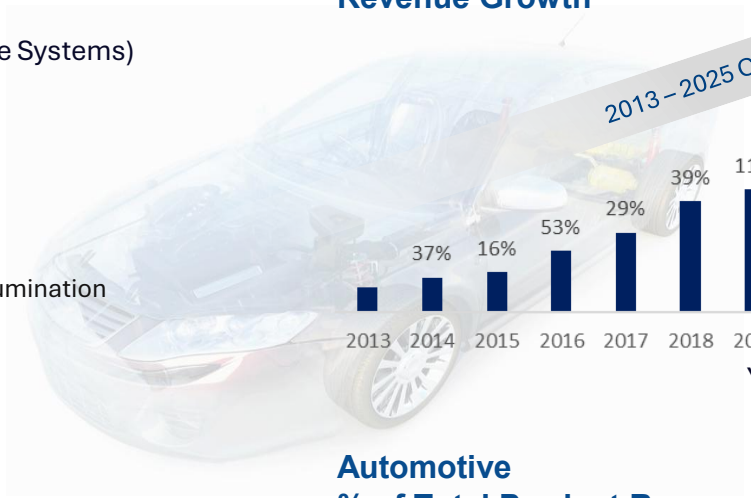
- **ADAS** (Advanced Driver Assistance Systems)
- **Telematics**
- **Infotainment Systems**

Comfort, Style, and Safety

- **Lighting**
  - Migration to LED and intelligent illumination
- **BLDC motor / fan control**
  - Migration from Brushed to Brushless DC Motors

Electrification/Powertrain

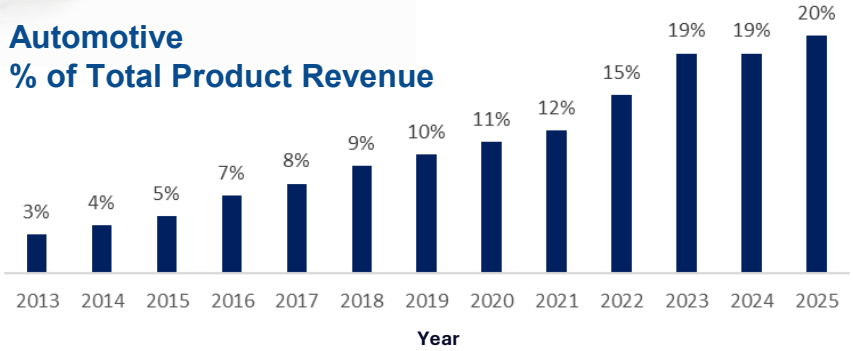
- **Conventional Powertrain → Hybrid → Electrification**
- **Battery management**
  - Move to 48V battery



Automotive Revenue Growth

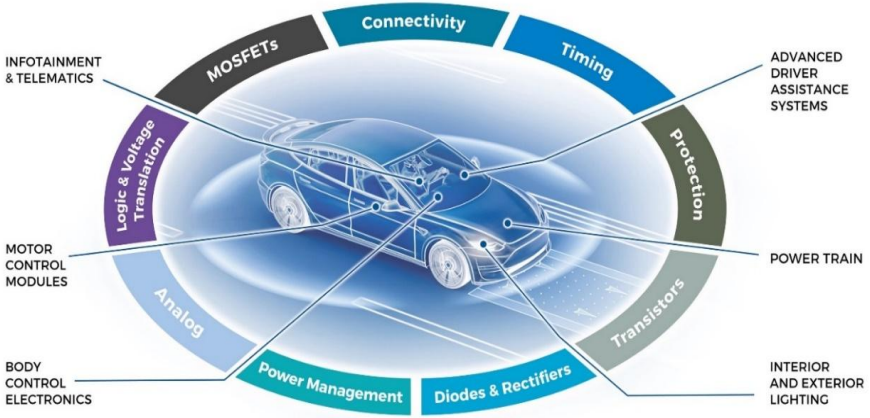


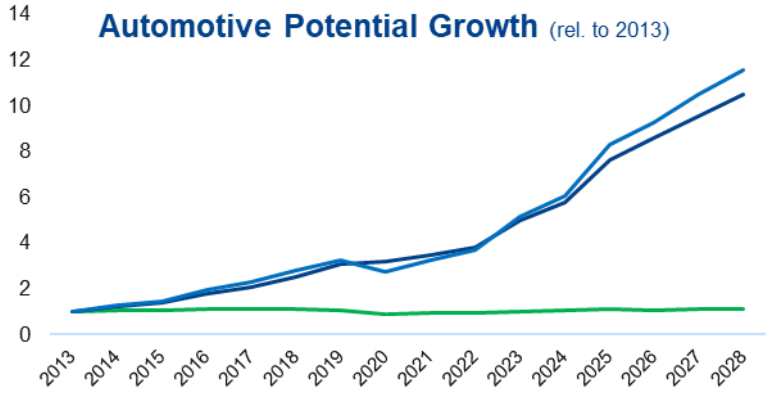
Automotive % of Total Product Revenue



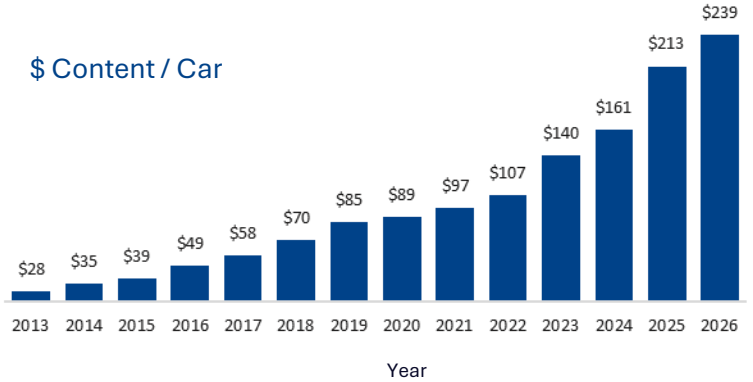
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Automotive Opportunity





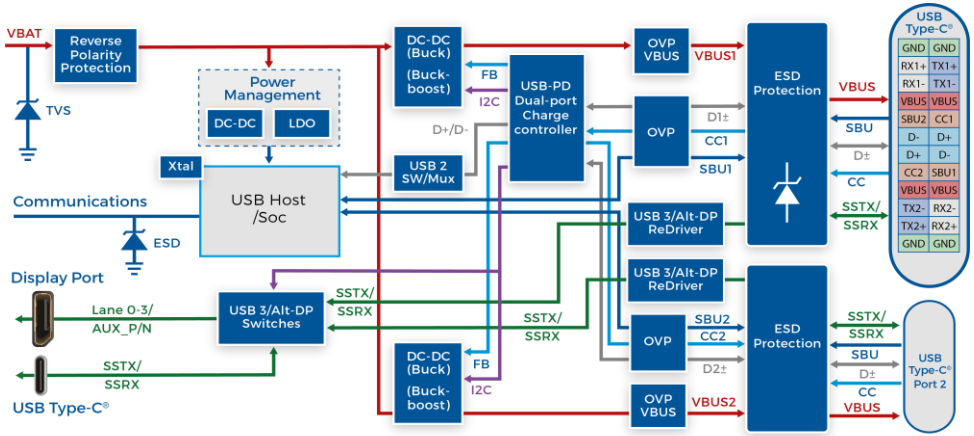
Automotive Potential Revenue	$ / Car
Automotive Motor Control	$56.00
Connected Driving (Infotainment, Telematics & ADAS)	$100.00
Powertrain, Electrification & Body Control Electronics	$60.00
Lighting – Moving to LED	$23.00
Total	**$239.00**



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Automotive USB Ports – PD Charging and Displays





Diodes' Key Products	$ / per car
Power Management	$6.20
MOS/BJT	$2.50
Diodes and Rectifiers	$1.00
Timing and Connectivity	$5.00
Total	**$14.70**

USB-C charging is a high-growth application with 2 to 8 ports per vehicle.

- USB PD is an important expansion capability → up to 100W/port → growing to 140+W
- USB-C supports DP over USB and opens the opportunity to share portable equipment screens on an interior display → growing YoY

Diodes provides a USB charging solution for both Power and Data which includes:

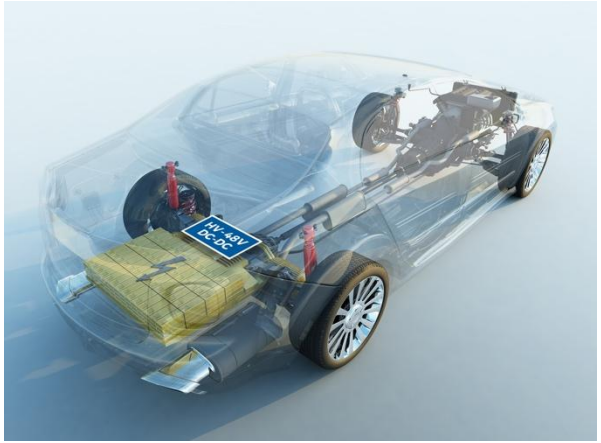
- Port Controllers, USB Muxes, Signal Switches, ReDrivers, Xtals, Power Management, and Protection (Powerline and Dataline).

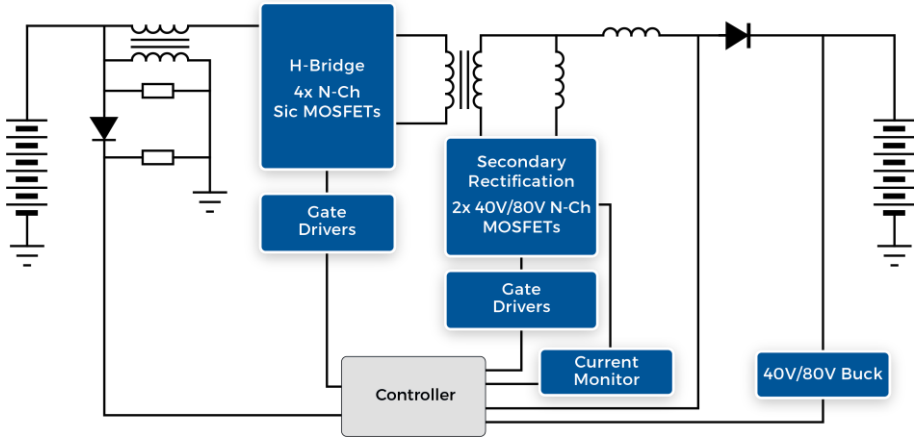
Automotive-compliant* product portfolio growth is expanding the SAM further.

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Automotive compliant (Q) - AEC-Qualified, in manufacturing sites certified to IATF 16949 supporting PPAP

xEV Automotive High-Voltage DC-DC Conversion





Diodes' Key Products	$ / per car
Amplifier and Sensor	$0.25
Power Management	$1.20
MOS/BJT	$21.00
Diodes and Rectifiers	$0.15
Total	**$23.60**

xEVs create the need for high-efficiency conversion of high-voltage batteries to lower, safe voltages.

- Converts high-voltage DC (300V to 900V) to a galvanically isolated 48V or 12V DC rail
- 48V Battery/Rail creates opportunity for 48V:12V conversion

Diodes' automotive-compliant* product solutions contain:

- Silicon carbide and silicon MOSFETs, isolated (RobustISO) gate drivers, current monitors, and 80V high-performance buck converters

Automotive compliant (Q) - AEC-Qualified, in manufacturing sites certified to IATF 16949 supporting PPAP

Industrial: Growth in Power and Load Management

Focus on key growing industrial sectors

Energy Management

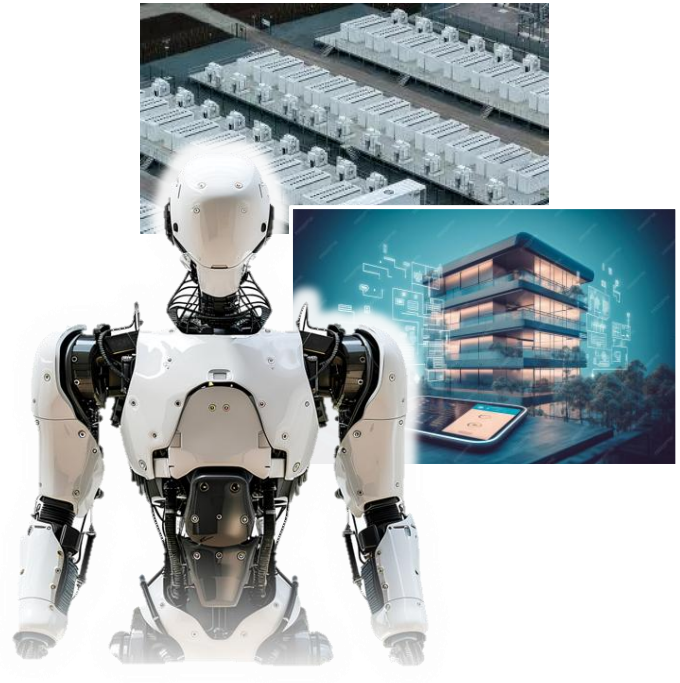
- Energy efficiency is always the target
- Diodes supports
  - Isolated products, High voltage DCDC, SiC MOSFETs and Diodes

Industrial Automation

- Driven by moves to AI and robotics
- Demand for increased operational efficiency
- Diodes supports
  - Timing and Connectivity, MOSFETs, Protection and Sensing

Smart Buildings

- Energy efficiency and improved security demands
- Diodes supports
  - LED drivers, MOSFETs, Gate drivers, Signal conditioning



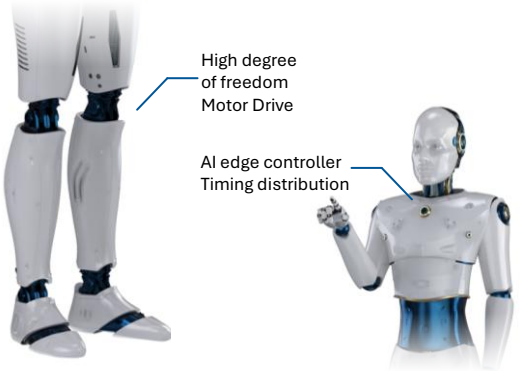
Industrial: Humanoid Robot / Cobot

Diode's Solution Advantage

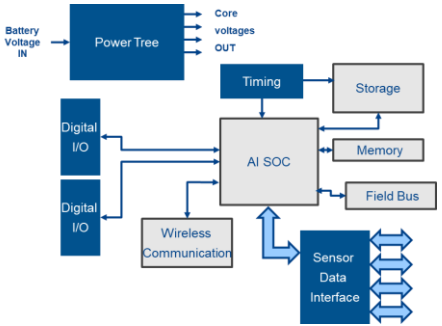
- **Power Management Solutions** offer the most efficient power tree to extend battery life and provide clean power rails for sensors and digital processing
- **MOSFET Solutions** provide efficient drive of the motors reducing wasted energy with lower temperatures
- **High Performance Interface Solutions** offer high-speed sensor data backbone connectivity
- **Precision Timing Solutions** generate and distribute low noise, high frequency digital clock signals to AI Processors and data busses

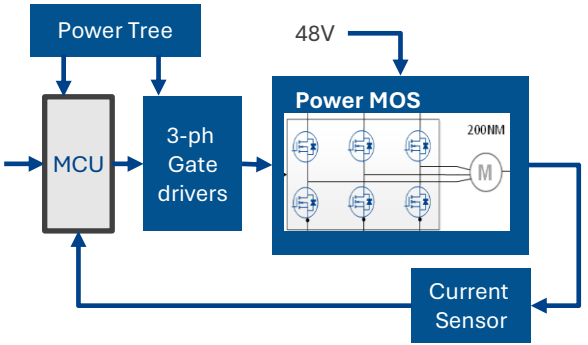


3 Phase Bionic Joint Motor



Diodes' Key Products	$ / Bot
Amplifiers and Sensors	$2.00
Power Management	$3.50
MOSFET / BJT	$9.50
Diodes and Rectifiers	$1.00
Timing and Connectivity	$10.00
Total	**$26.00**



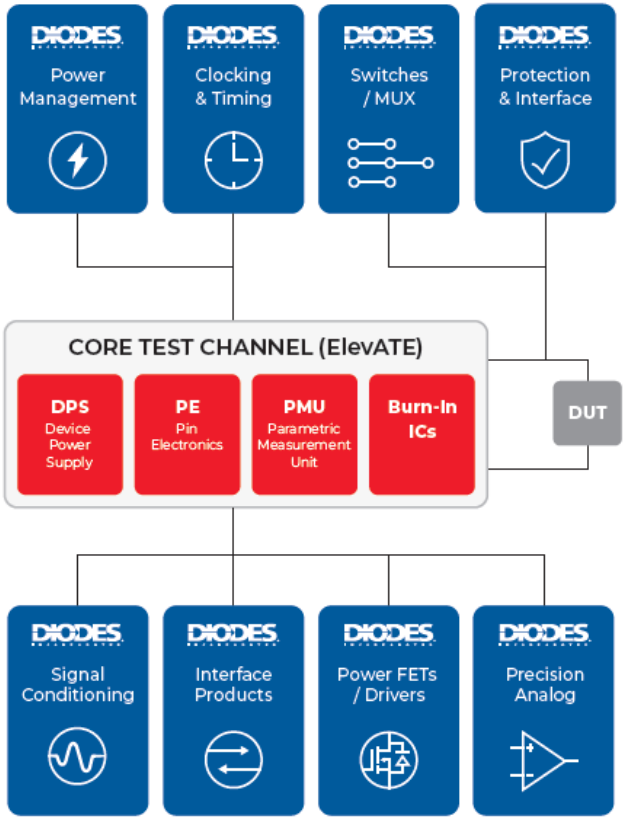


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Industrial: Automated Test Equipment (ATE)

ATE Solution

- **Pin Electronics (PE):** High-speed digital drive, compare, load, and parametric measurement at the DUT interface
- **Device Power Supply (DPS):** Precision voltage/current sourcing and protection for DUT power pins
- **Parametric Measurement Unit (PMU):** Accurate force-and-measure for DC, leakage, and continuity testing
- **Burn-in ICs:** High-channel-count stress screening and long-duration burn-in testing
- **Power Management:** High-density, precision multi-rail power conversion and sequencing
- **Clocking & Timing:** Low-jitter, synchronized clocks for pattern generation and channel alignment
- **Protection & Interface:** DUT protection and level translation with low leakage and capacitance



Diodes' Key Product	$ / System*
ElevATE	~$34,800
Diodes	~$525
Total	**~$35,325**

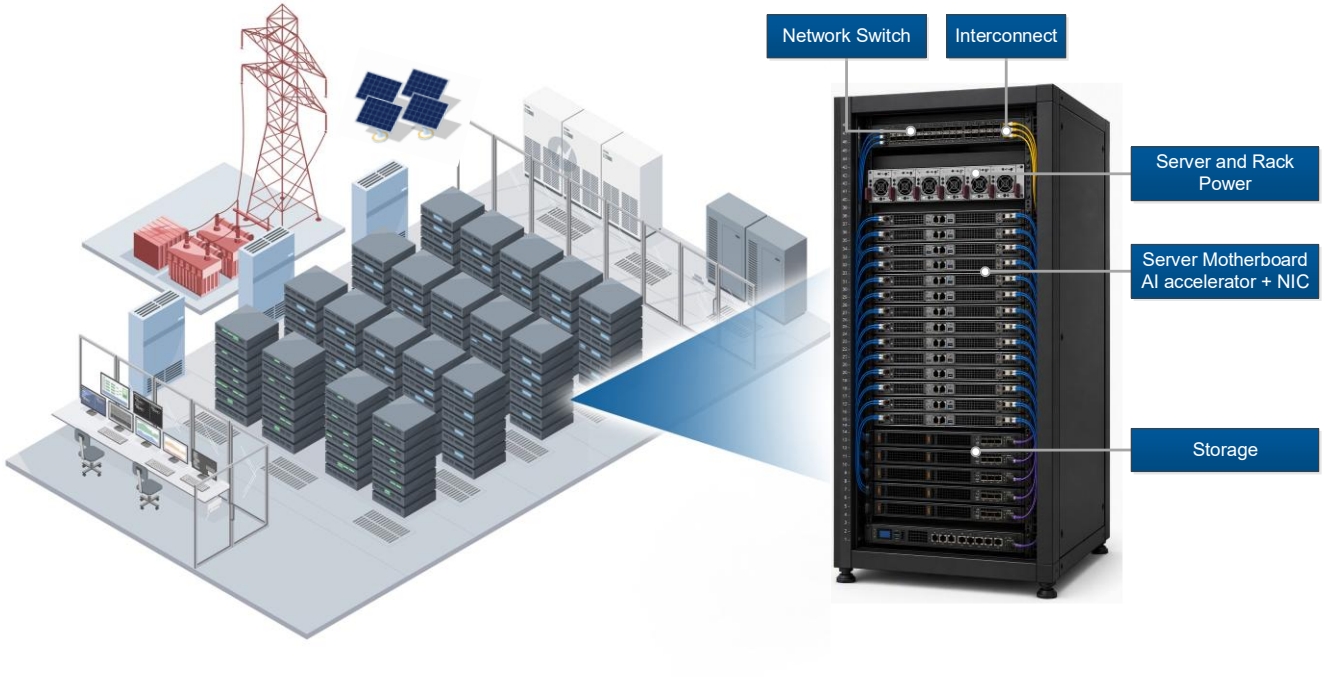
*System estimate assumes 8 × 256-channel PE boards (2,048 PE channels), representative of a high-performance mixed-signal/SoC ATE configuration.

AI Ecosystem – Data Center

Diodes' Key Products	$ / Box
Server Motherboard	$109
Server Power Solution	$50
Network Switch	$73
Storage and Interconnect	$35
Total	**$267**

Diodes' products:

- PCIe® packet switches, PCIe, USB, & SATA ReDrivers™
- Clock generators, buffers, oscillators,
- I3C MUXes, level shifters, IO expanders, bus switches, QSPI MUXes, logic ICs,
- Power Management: MOSFETs, LDOs, TVS, DC-DC, isolation, gate drivers, diodes

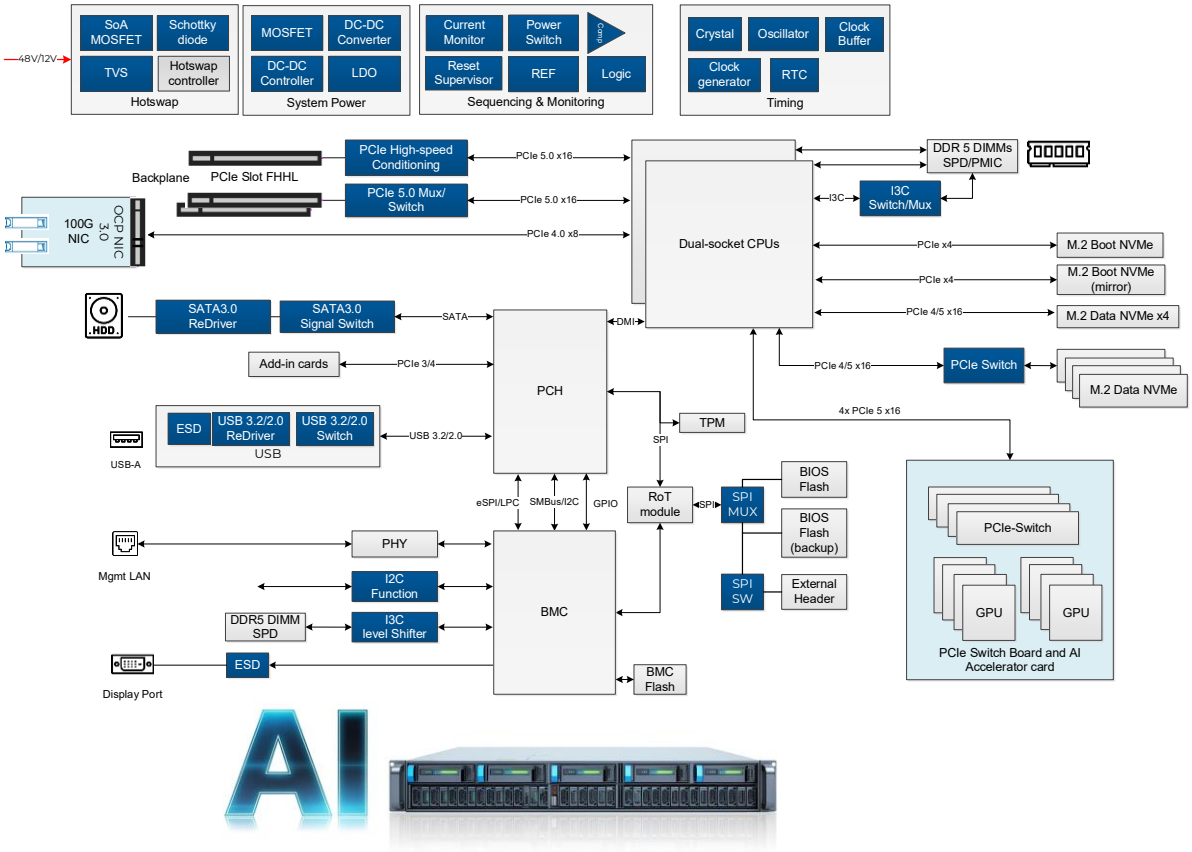


AI Server Motherboard + AI Accelerator + NIC

Server Platform Solution:

- Broad portfolio in power management – analog and discrete
- Complete timing solutions, from crystals, oscillators, clock generators and clock buffers, meet jitter performance of PCIe 7.0
- Signal integrity and supporting various interconnectivity protocols

Diodes' Key Products	SAM$ / Box
Analog/Power Management	$22.00
Discrete	$20.00
Timing and Connectivity	$67.00
Total	**$109.00**



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Consumer: IoT Driving Power & Connectivity Requirements



Diodes' Key Products	$ / Box
Analog	>$0.20
Power Management	>$1.30
MOS/BJT	>$10.00
Diodes and Rectifiers	>$5.00
Timing and Connectivity	$3.50
Total	**$20.00**

Growth Opportunities:

- Power
- LED drivers
- Xtals and clocks
- Packet switches

Communications: AI Driven Networks

Focus Applications:

Cloud Computing

- Data Center Network Switches

Gateways

- Internet gateways
- Fiber networks
- Space-Based Connectivity

Core Networks, Cell Stations

- Small cells
- Base stations
- Edge computing servers
- Smart antennas
- Fiber networks

End Products

- Portables: smartphones, tablets
- Smart cars
- Consumer: VR/AR/MR, drones, IoT
- Telecom: 5G CPEs
- Embedded / industrial



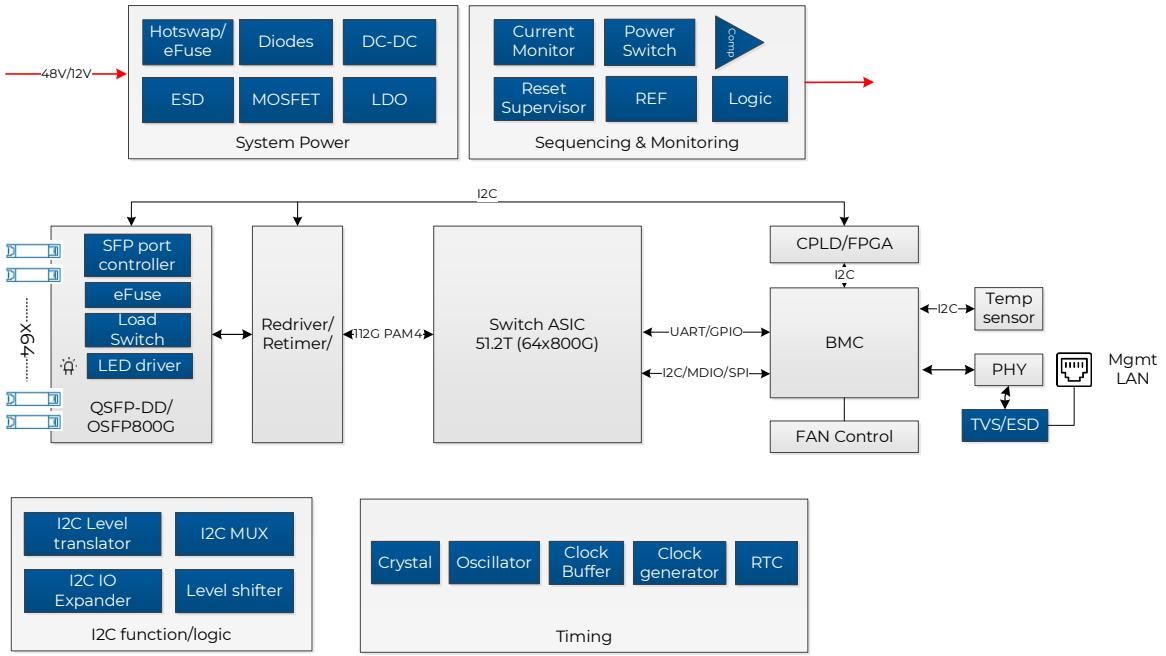
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Communications: Data Center Network Switch

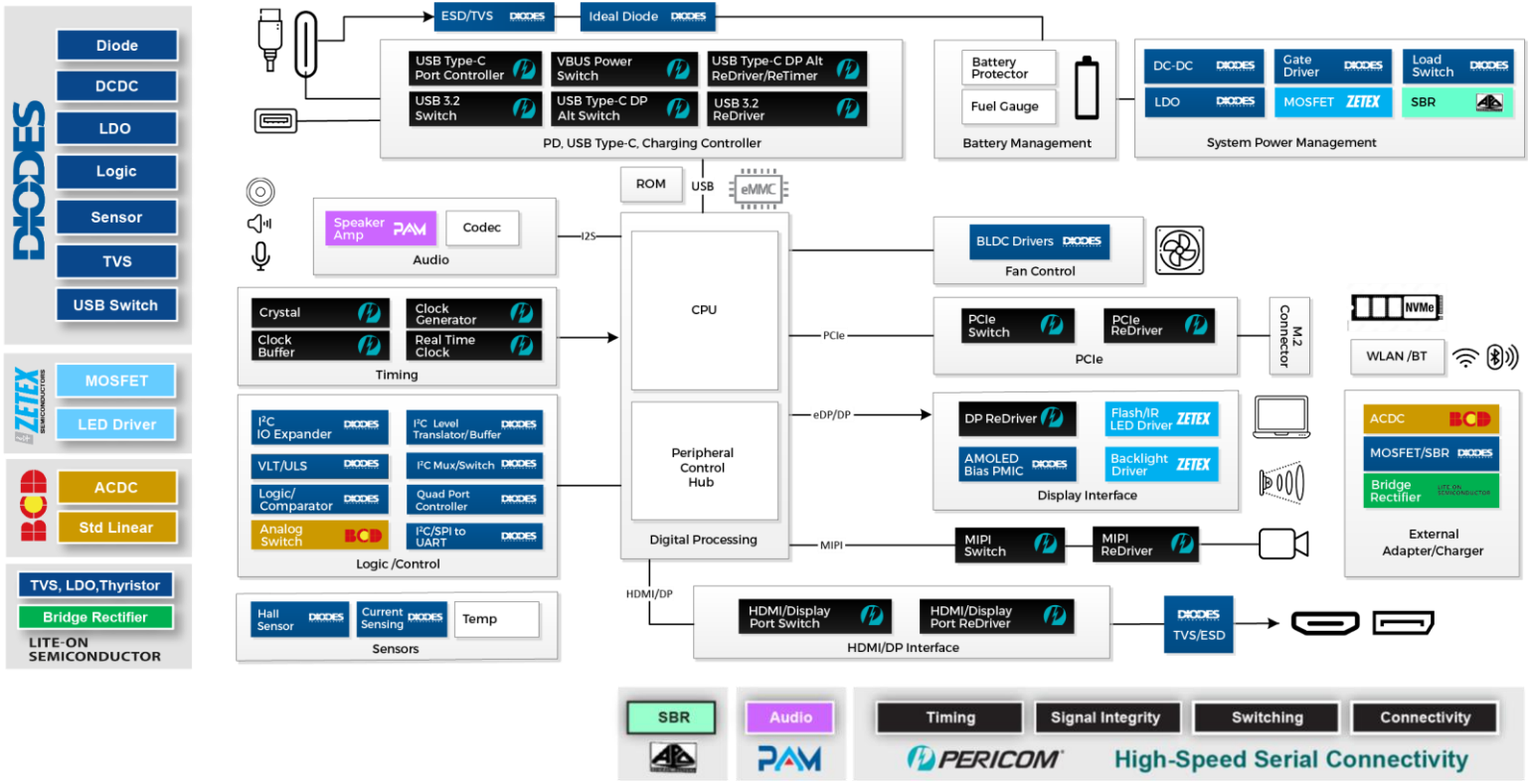
Network Switch Solution:

- Complete timing solutions, from crystals, Oscillators, clock generators and clock buffers, to support every need of a timing tree
- PCIe packet switches provide extension of the interface with intelligence
- Analog and Discrete solution provide power management and protection in both power and data lines

Diodes' Key Products	$ / Box
Analog and Power Management	$17.00
Discrete	$5.00
Timing and Connectivity	$51.00
Total	**$73.00**



Complete Platform Solution: Notebook



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Technology Focus

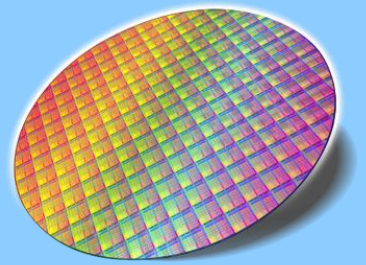


Products

- Low-jitter timing solutions and high- speed PCIe packet switches for AI eco-system
- eUSB/USB repeaters and Ultra-Low Cj TVS for signal integrity
- High performance MUX and Switch for high bandwidth/capacity storage
- High-voltage 60-100V LDOs, and DCDC for 48V rails
- USB-C / Power Delivery Solutions
- Isolation: Digital isolators and Gate Drivers
- Ultra-low power and low-noise LDOs for IoT
- Lowest RDS(ON) LDMOS for battery efficiency
- IntelliFET: self-protected power switches
- Advanced protection: IO and power lines
- 8V to 800V MOSFETs
- SiC Schottky Diodes and SiC MOSFETs for industrial and automotive applications
- Pin Electronics (PE) and Device Power Supply (DPS) for ATE

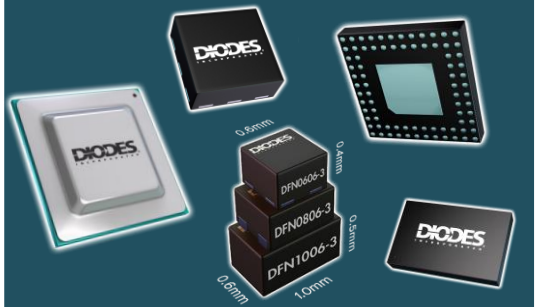
Wafer Fab

- High-performance 8” MOSFET trench technology
- Advanced Epi bipolar transistor processes
- Proprietary rectifier technology
- Rugged automotive-grade NMOS and PMOS
- Low-power, low-noise SiGe BiCMOS process
- High-voltage, high-power BCD process



Assembly/Test

- Cu Pillar with flip chip on lead frame
- High pin-count BGA, LGA and AQFN packages
- Chip scale packaging with highest current density
- Compact QFN and DFN
- Power density PowerDI
- Small outline packages: down to 400 x 200µm



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Efficient Manufacturing + Superior Processes

Wafer Fabs

- US: South Portland, Maine
- China: Shanghai and Wuxi
- Taiwan: Hsinchu
- UK: Greenock and Oldham
- Bipolar, BiCMOS, CMOS, and BCD process
- Global footprint with strong engineering capabilities





Assembly and Test

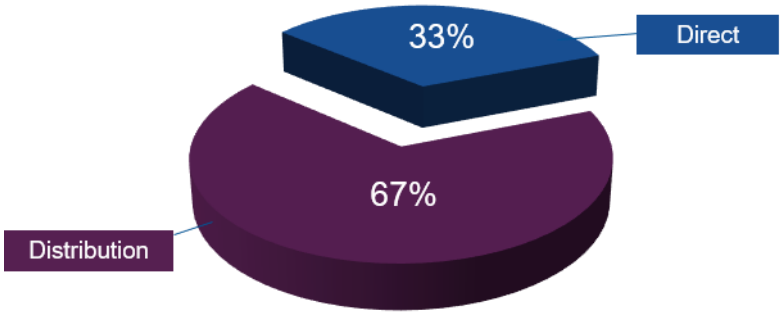
- China: Shanghai, Chengdu, and Wuxi
- Taiwan: Chongli
- Germany: Neuhaus



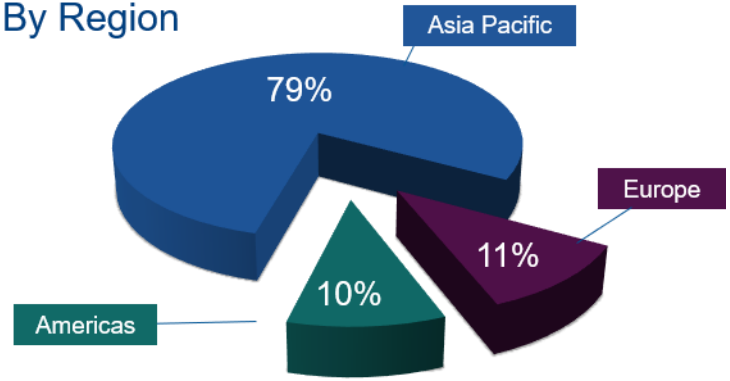


Revenue Profile for Third Quarter 2026

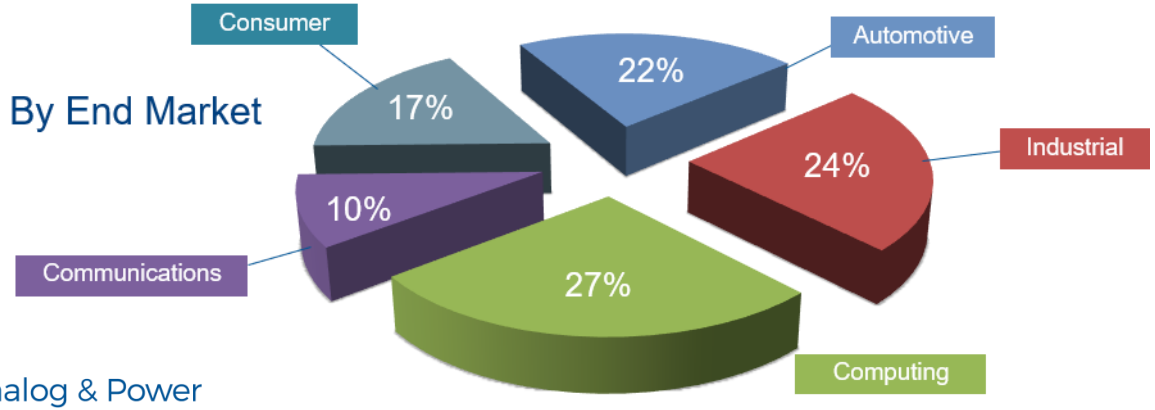
By Channel



By Region



By End Market



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Income Statement – Third Quarter 2026

($ in millions, except EPS)	3Q25	2Q26	3Q26
Net sales	392.2	445.5	532.6
Gross profit (Non-GAAP)	120.5	147.6	192.9
Gross profit margin % (Non-GAAP)	30.7%	33.1%	36.2%
Net income (GAAP)	14.3	46.6	43.7
Net income (Non-GAAP)	17.2	32.5	54.5
Diluted EPS (Non-GAAP)	0.37	0.70	1.18
Cash flow from operations	79.1	68.5	97.2
EBITDA (Non-GAAP)	46.6	83.5	89.7

Balance Sheet

($ in millions)	Dec 31, 2024	Dec 31, 2025	Sept 30, 2026
Cash*	322	382	578
Inventory	475	472	535
Current assets	1,224	1,257	1,563
Total assets	2,386	2,448	3,091
Total debt**	52	56	405
Total liabilities	517	510	1,069
Total equity	1,869	1,938	2,022

* Cash and cash equivalents, restricted cash, and short-term investments
** Debt includes $365M Convertible Bond @ 0% Coupon

Business Outlook - Fourth Quarter 2026

- **Revenue to be ~$550 million, +/- 3.0%**
  Representing 40.4% growth over the prior year period and a 3.2% increase sequentially at the mid-point, which is significantly better than typical seasonality

- **Non-GAAP gross margin of 37%, +/- 1%**
  Representing 590 bps improvement over the fourth quarter 2025

- **Non-GAAP adjusted EPS is expected to be $1.35, plus or minus $0.10**
  Representing ~300% increase over the prior year period

**Guidance as provided on November 5, 2026*

Investment Summary

Vision:

- Inspire future technology through leading semiconductor solutions

Mission:

- Deliver profitability growth through advanced analog and power solutions that enable innovation and efficiency across high-growth markets

3-year Target : $2B revenue and $4.00+ non-GAAP EPS

Strategic Priorities:

- Drive growth through a total system solutions sales approach and expanded solution-oriented content
- Deepen focus on key accounts to increase share of wallet
- Prioritize high-margin markets, including automotive, industrial, data center through analog & power solutions
- Invest in technology leadership across target products, fab processes, and advanced packaging
- Accelerate fab process and product qualifications

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